Performance

# **ESTIMATES COMMITTEE A**

#### 20 to 23 and 27 to 29 June 1995

# **REPLIES TO QUESTIONS**

#### Premier, Minister for Multicultural and Ethnic Affairs

#### PANORAMA-PARLIAMENT HOUSE

# In reply to Mr ATKINSON.

The Hon. DEAN BROWN: The History Trust is confident that the panorama can be found a new home. Currently the State History Centre is exploring alternative locations which address both its large size and the needs for public access to be supervised.

# PERFORMANCE PAY

#### In reply to Mr CLARKE.

Position

The Hon. DEAN BROWN: The occupants of the following positions have a performance pay entitlement under the conditions of their employment contracts: Name

Name	POSITIOII	Performance
		Pay
		Entitlement
Mr R Deyell	CEO, Family & Com-	
-	munity Services	\$10 000
Mr M Schilling	CEO, Premier and Cabinet	\$20 000
Mr R H Solly	CEO, Housing & Urban	
	Development	\$5 000
Mr P G Gaetjens	Assistant Under Treasurer	
	(State Enterprises), Treasury	\$7 500
Mr I Weston	Director, Deregulation Unit,	
	Premier & Cabinet	\$10 000
Mr R Blight	CEO, SA Health Commission	\$25 000
Mr R T J Harper	General Manager, SA Financing	
	Authority	\$15 000
Mr A J Tregilgas	Deputy Under Treasurer	\$10 000
Mr R Kennan	CEO, Multi Function Polis	\$70 000
Mr M Forwood	Director, Private Development	
	Unit, SAHC	\$10 000
Ms C Gaston	Executive Director, Metropolita	
	Health Service, SAHC	\$10 000
Mr R C Christie	Assistant Under Treasurer (Insu	rance
	and Superannuation), Treasury	\$5 000
Mr A Andrejewskis	CEO, Mines and Energy	\$5 000

The conditions under which each is eligible to receive a bonus are contained in Performance Agreements established under the conditions of their employment. Those Performance Agreements are between a Chief Executive Officer and their Minister and the Premier, and in the case of executives with their Chief Executive Officer. The categories of issues covered by those agreements and the procedures for assessment were outlined in the Estimates Committee.

#### COMPARISON OF PERSONS EMPLOYED AT EL1 LEVEL IN THE PUBLIC SECTOR

#### In reply to Mr CLARKE.

The Hon. DEAN BROWN: As at 30 June 1994, the number of executives at EL1 level and above including Chief Executives employed under the Government Management and Employment Act in Administrative Units was 201. The number recorded as at 24 May 1995 was 200.

## JOB STATEMENTS AND SALARIES PAYABLE AT EL1 AND EL2 LEVELS

#### In reply to Mr CLARKE.

The Hon. DEAN BROWN: Aside from an \$8 per week increase awarded earlier this year as part of the enterprise bargaining process, salary rates applicable to positions classified at levels EL1, EL2 and EL3 have not changed over the last three years. (In fact, they were last changed in August 1991.)

	June 1992	June 1993	]	June 1995
EL1	\$64 067	\$64 067		\$64 480
EL2	\$71 750	\$71 750		\$72 167
EL3	\$82 000	\$82 000		\$82 417

EL1 officers have access to a Government plated vehicle for home to office travel, and EL2 and 3 officers are provided with a private plated vehicle for private and business use for which they make a contribution to meet the operating costs for private use.

All executives are entitled to join State superannuation schemes and the extent of the nominal Government contribution to those schemes depends on which they may have joined. The Government contribution under the existing scheme is valued at 12 per cent of the salary.

Over the last 10 years, a number of appointments have been made within this group from outside the Public Service for fixed terms on negotiated conditions which may vary from the above. This has been necessary in those cases in order to recruit for certain positions from the state and national market place. Such appointments are without tenure.

## TOTAL COST FOR THE USE OF EXTERNAL CONSULTANTS TO FILL EXECUTIVE POSITIONS

In reply to **Mr CLARKE. The Hon. DEAN BROWN:** In the current financial year, this Office paid an amount of \$58 068 to external consultants and head hunters for their assistance in the recruitment of Chief Executives. External consultants were also engaged to assist with the recruitment of some executives other than Chief Executives. These are engaged by the individual agencies concerned and the information would need to be sought from such agencies.

# MONEYS PAID TO CONSULTANTS

In reply to Mr CLARKE. The Hon. DEAN BROWN: The amount of \$2.8 million provided for Goods and Services under Program 4-Special Projects, includes provision for a total of \$1 878 000 for payments to consultants and contractors in support of the implementation of the CONCEPT HRM System.

The bulk of this is expected to be paid to CONCEPT Personnel Pty Ltd, who will provide the detailed knowledge and expertise to support Government agencies in implementing the CONCEPT HRM System in the shortest practical timeframe.

CONCEPT propose to subcontract additional management consulting expertise to the implementation exercise.

A sum of up to \$60 000 (included in the \$1.878 million above) has been estimated for use of consultants or programmers for a variety of specialist activities related to the system implementation. No specific organisations have been identified for this work at this time.

#### PARLIAMENT HOUSE-UPGRADE

#### In reply to Hon. M.D. RANN.

The Hon. DEAN BROWN: The Parliament House Redevelopment Stage 2 is currently under construction in accordance with the master plan at a cost of \$3.3 million with completion programmed for late November 1995.

The work comprises the refurbishment of the lower ground floor which includes the provision of fire sprinkler systems, total upgrade of air conditioning and electrical services and building works comprising removal and reinstatement of ceilings, painting and the provision of new floor coverings and furniture.

Stages 3 and 4 will comprise a scope of work similar to that described in Stage 2. However, design and documentation has not commenced as yet.

#### OLD PARLIAMENT HOUSE—COST OF MOVE

#### In reply to Mr ATKINSON.

The Hon. DEAN BROWN: The proposal is to relocate the State History Centre from the Old Parliament House building to provide accommodation for the Parliamentary committees and staff, the The project will also include upgrading of some services, the provision of better circulation through the building for both visitors and staff and the development of existing display spaces to open office accommodation and multiple use committee meeting rooms and function spaces.

All proposed work is to be sympathetic to the historic form and significant fabric of the Old Parliament House with the principal aim of minimal intervention.

The recurrent expenditure from the Parliamentary line will be a rental of \$150 000 charged for the building which will be offset by the rental savings of \$165 000 per annum from the Riverside Building where the committees are now located with other Parliamentary officers.

The cost of moving the committees is included within the \$630 000 estimates for the Old Parliament House modifications.

#### **Deputy Premier, Treasurer**

#### CREDIT CARDS, MOBILE PHONES AND CARS

In reply to Mr QUIRKE. The Hon. S.J. BAKER:

DEPARTMENT OF TREASURY AND FINANCE<sup>1</sup> Credit Cards The following have use of Government funded credit cards: Deputy Premier Chief of Staff Under Treasurer Deputy Under Treasurer (Economic) Assistant Under Treasurer (Economics) Manager Commonwealth-State Relations Assistant Under Treasurer, State Enterprises Assistant Under Treasurer (Insurance & Superannuation) General Manager, SAICORP A/Assistant Under Treasurer (Budget) Principal Budget Analyst Manager Customer Services, Accounting and Financial Management Manager, Systems Infrastructure Manager IT Applications Assistant Under Treasurer, BankSA Sale Task Force Principal Adviser Commissioner of State Taxation Deputy Commissioner of State Taxation Assistant Commissioner, Legislative Services Assistant General Manager, Financial Policy & Operations Assistant General Manager, Financial Markets Senior Manager, International Finance Senior Administrative Officer, SAFA Manager Corporate Services, Asset Management Task Force Credit Cards are issued under the conditions set out in Treasurer's Instruction 336. In addition to dollar limitations, the following points establish guidelines for determining who should be allocated a credit card and

for what purpose: Purchasing Officers

Officers with responsibilities in supply areas of the department could use a credit card as an alternative to using local orders or petty cash. The officer must obtain prior purchase authority or have an existing expenditure delegation.

Purchases

Cards may be issued to officers who regularly make purchases unique to their activities. For example, the purchase of software and computer equipment in IT areas. Purchase authorities must be obtained or the user has an existing expenditure delegation.

Travel

Officers who travel regularly (3 or more times a year) on official business should be cardholders to meet their expenses, including accommodation, meals, taxis and services etc. This use is still subject to the requirements to obtain the necessary approval for travel and to observe the provisions of Commissioner's Determination 9. A prior authority for expenditure associated with travel must be in place or the user must have delegated authority to incur expenditure. Entertainment

Senior management who are required to frequently take business lunch/dinners with clients should be cardholders to ensure the immediate settling of accounts. This would be used as an alternative to reimbursement of the officer or the invoicing of the department. Mobile Phones

In relation to mobile phones there are no official conditions of use but is expected that they should not be used for private use. There are currently 18 mobile phones allocated to the following officers—

Chief of Staff Media Adviser Ministerial Chauffeur's car Commissioner of State Taxation Office A/Applications Administrator, State Taxation Office Taxpayer Services Branch Manager Lotteries and Gaming Manager, Financial Projects Manager, Financial Projects Manager, TApplications A/Assistant Under Treasurer (Budget) Principal Budget Analyst Project Manager, Property Assistant Under Treasurer Bank SA Task Force General Manager SAFA Financial Markets Branch, SAFA (x 2) Systems Operator SAFA

Systems Operator, SAFA Chairman, Gaming Supervisory Authority

Cars

No cars are owned by the Department of Treasury and Finance; all cars are leased from State Fleet.

There are 18 private plated vehicles leased within the Treasurer's portfolio. 15 of these vehicles are allocated to chief executive, executive officers and contract employees for business and private use. In accordance with guidelines issued by the Commissioner for Public Employment, vehicles are available for use by other officers (and other government departments on a re-hire basis in some cases) during normal working hours. The three remaining private plated vehicles are allocated to the Compliance Branch of the State Taxation Office for use in surveillance, audit, investigation and taxation enforcement activities.

Four executive officers are allocated with government plated cars for home to office travel only and in accordance with the guidelines issued by the Commissioner for Public Employment.

The following is a list of officers allocated Government funded cars:

Long Term Hire-Private Plated Vehicles Under Treasurer Deputy Under Treasurer (Economic) Deputy Under Treasurer (Finance) Assistant Under Treasurer (Accounting and Financial Management) Principal Adviser General Manger, SAICORP Assistant Under Treasurer (Insurance and Superannuation) Assistant Under Treasurer (State Enterprises) Assistant Under Treasurer (Economics) Assistant General Manager, Financial Policy and Operations Assistant General Manger, Financial Markets Assistant Under Treasurer (BankSA Sale Task Force) Commissioner of State Taxation Deputy Commissioner of State Taxation Chief Executive Officer, SFMC Short Term Hire-Government Plated (for home to office

Short Term Hire—Government Plated (for home to office travel)

Director, Debt and Asset Management Assistant Commissioner, State Taxation Office A/Assistant Under Treasurer (Budget)

## EL-1 on secondment to OIT

<sup>1</sup>For the purpose of this question, the Department of Treasury and Finance includes staff of the Treasurer's Office, SA Government Financing Authority, Superannuation Funds Management Corpora-tion, Superannuation Board, SA Government Captive Insurance Corporation, Gaming Supervisory Authority and Asset Management Task Force.

#### DEPARTMENT FOR STATE SERVICES

Credit Cards

The General Manager, Central Linen and the following nine officers from State Supply have the use of Government funded credit cards for business use:

Director, State Supply General Manager, Procurement Administration Manager Disposals Manager Finance Officer Senior Clerk Manager, Supply A/Manager, Supply Sales Manager The allocation and use of the cards is in accordance with the provisions of Treasurer's Instruction 336. Mobile Phones Mobile phones are allocated within the Department for State Services as follows: State Fleet (11 phones) Car Pool Attendants (x 2) (stored on office premises outside of business hours) Accident Assessor Mechanics (stored on office premises outside of business hours) Ministerial Fleet Duty Manager Chauffeurs (x 6) State Supply (8 phones) Director General Manager, Procurement Chief Consultant Sales Manager Sales Officers (x 3) Disposals Manager Central Linen (1) phone

General Manager State Print (9) phones

Director

Customer Service Officers (x 7)

Production Manager and Schedular

State Forensic Science (2 phones)

Scientific and Pathology Officers (on-call duty) (x 2) All mobile phones are used for official Government business purposes only. Cars

All staff at all levels have access to vehicles leased by business units or from the short term hire fleet if required in the course of their duties

The following executives are have private plated vehicles for business and private use as part of their salary package (the vehicles are available for general use during business hours):

Chief Executive Officer

Director, State Forensic Science

Director, State Print

Director, State Records and Information Policy

Director, State Supply

The following executive at the EL-1 level has access to a Government plated vehicle for home to office travel as part of his salary package:

Director, State Fleet

Seven officers within the Department employed as Customer Service Officers have approval to use government plated vehicles for home to office travel on those occasions when this is the most efficient way to visit customers-i.e., complies with Commissioner's Circular No. 30.

#### OFFICE OF INFORMATION TECHNOLOGY Credit Cards

The Office of Information Technology staff who have the use of Government-funded credit cards are:

Chief Executive Officer

General Manager, Strategic Planning & Policy General Manager, Organisation Development General Manager, Contracts General Manager, Human Resource Strategy General Manager, Business Strategy Project Director, Telecommunications Project Director, Integrated Office Systems Manager, Telecommunications Negotiation Manager, Administrative Services Manager, Human Resources Manager, Human Resource Planning Project Manager, ESB Project Project Manager, Combined Emergency Dispatch Project Executive Assistant Applications Strategist, Strategic Planning & Policy (1) Applications Strategist, Strategic Planning & Policy (2) Senior Adviser, Strategic Planning & Policy Radio Engineering Manager, Telecommunications **Executive Secretary** Secretary Operations Administration Officer Occupational Health, Safety & Welfare Coordinator Project Officer Systems Administrator Office Administrator, Telecommunications Conditions of use have been developed by OIT and include all appropriate Treasury Instructions and State Supply parameters. The conditions state that all purchases must be for official purchases only and receipts and explanations of purchase must be matched to monthly statements which are checked and authorised by the Manager, Administrative Services. The conditions also state that misuse of the corporate credit card will lead to disciplinary action being taken. Mobile Phones The Office of Information Technology staff who have the use of Government-funded mobile phones are: OIT Corporate Chief Executive Officer General Manager, Human Resource Strategy General Manager, Business Strategy General Manager, Operations Manager, Telecommunications Negotiation Project Director, Integrated Office Systems

Project Director, Telecommunications

Project Manager, Spatial Information

Mobile phones are only allocated to people within OIT Corporate in senior positions who have particular communication requirements. All mobile phone statements are checked and authorised by the Manager Administrative Services.

Southern Systems Manager, Telecommunications

Group Leader, Digital Infrastructure Senior Technical Officer, Digital Infrastructure

Group Leader, Network Management

Network Operator

Group Leader, SNA & Multi Protocol Routing

Manager Operations

Manager Processing

Manager HRMS Concept Project

Team Leader, Business Systems

Senior Consultant

Mobile phones are allocated to senior people within Southern Systems who have particular communication needs and are needed for call out duties.

Justice Information System Director, JIS

Supervisor, Migration

Cars

Supervisor, Network Support

Mobile phones are allocated to senior people within JIS who have particular communication needs and are needed for call out duties.

The Office of Information Technology staff who have the use of Government-funded cars are:

Chief Executive Officer

General Manager, Organisation Development

General Manager, Contracts General Manager, Human Resource Strategy

General Manager, Business Strategy Project Director, Telecommunications

General Manager, Operations

Project Manager, Combined Emergency Dispatch Project Project Manager, Spatial Information

Of the 9 vehicles allocated to OIT staff, 8 are part of executive contracts and as such only State Fleet conditions apply. One vehicle is allocated to the Project Manager, Spatial Information and conditions for use relate to official use only, and is used by the Project Manager and the Spatial Information Team.

# SOUTH AUSTRALIAN ASSET MANAGEMENT

Credit Cards

SAAMC currently has 30 VISA corporate credit card holders. A list of individuals card holders follows:

Chairman of the Board Managing Director Head of Property Head of Corporate Head of Finance Head of Information Technology Head of Credit Head of Audit Senior Treasury Manager Senior Treasury Dealer Treasury Manager Treasurer Dealer Senior Solicitor Solicitor Account Managers (x12) Internal Auditors (x2)

Auditor

VISA cards are issued on the basis that they are used for expenses incurred on behalf of SAAMC and not for personal expenses. Payment of these expenses is subject to proper authorisation as set down in the internal control procedures of SAAMC.

SAAMC has been given an exemption from Treasurer's Instruction (Authorities) 336 which requires only the use of the Westpac Corporate Credit Card. Mobile Phones

SAAMC has six (6) mobile phones in use which are assigned as follows:

Managing Director

Head of Property

Information Technology Executive (for pool use)

Sydney Treasury (x2)

Spare, held by SAAMC Administration

Allocation of mobile phones to individuals is based on presentation of a business case which must show such allocation is necessary to fulfil the duties of the officer requesting the mobile.

Calls from mobile phones must only be made where it is not practicable to use standard telephones. The calls are monitored to separate personal from business calls.

ISD facilities are only permitted where the user deals with overseas transactions and only then with Managing Director's approval.

Cars

The Head of SAAMC Treasury, Mr Robert Ruse (on secondment from Treasury), has been allocated a Government-funded car as part of his employment arrangements with the Authority.

#### LOTTERIES COMMISSION OF SOUTH AUSTRALIA Credit Cards

The General Manager of the Lotteries Commission of South Australia is the only employee who has use of a credit card. At all times, credit card usage is in accordance with the Treasurer's Instructions (Authorities) 336. Mobile Phones

The Lotteries Commission currently funds thirteen (13) mobile phones. These are generally allocated as follows:

General Manager Marketing Manager Information Systems Manager Sales Controller Advertising and Promotions Officer Area Representatives (4) Field Technicians (3) Systems Development (staff member on call)

The Lotteries Commission is operational on average 17 hours per day, 7 days per week. Mobile phones are provided to the above staff on the conditions that they are for business use only.

Cars

The Lotteries Commission has eight (8) government-plated motor vehicles. These vehicles are not personal issue cars and are not to be used for private purposes; however, they may be garaged at home overnight for early starts or late finishes. If not required for Lotteries Commission use, these motor vehicles are allocated outside normal working hours to meet the operational requirements of the organisation.

The General Manager, Marketing Manager and Information Systems Manager are provided with private-plated motor vehicles as a component of their respective salary packages. The General Manager's motor vehicle is provided of the same standard and upon the same terms and conditions as that provided to Chief Executive Officers in the South Australian Public Service. The Marketing Manager's which has standard, terms and conditions as executive officers of the classification EL2 in the South Australian Public Service.

These motor vehicles are available for pool use during working hours if no other vehicles are available.

#### STATE GOVERNMENT INSURANCE COMMISSION

It is intended that the corporatised SGIC will be sold during the 1995-96 financial year. In particular, it is intended that an Information Memorandum be released in the near future. For this purpose a vendor's due diligence is being undertaken. As a result, the public disclosure of any information respecting SGIC needs to be strictly controlled and care needs to be taken to ensure that any such information is consistent with the information Memorandum and the Annual Report and the due diligence. This is to ensure that prospective purchasers obtain a true and fair understanding of the asset and that there is no confusion: any such confusion will reduce the price or lead to requirements for vendor's warranties which, thus far, we have been able to avoid.

For these reasons, the Crown Solicitor advises that the public release of information in respect of credit cards, phones and cars would be inappropriate at this time and that such a public release of information would involve some commercial risk to the Government.

If the Parliament insists that the information be provided it would be preferable if it could be provided at about the time that the annual accounts are published. Alternatively it could be provided to Mr Quirke MP in confidence.

For the purpose of this question, the Department of Treasury and Finance includes staff of the Treasurer's Office, SA Government Financing Authority, Superannuation Funds Management Corporation, Superannuation Board, SA Government Captive Insurance Corporation, Gaming Supervisory Authority and Asset Management Task Force.

# **BOARDS AND COMMITTEES**

In reply to **Mr QUIRKE**. **The Hon. S.J. BAKER:** I have detailed below information sought in respect of Boards and Committees within the Treasurer's portfolio.

TREASURER'S PORTFOLIO

## ASSET MANAGEMENT TASK FORCE

Function	Members	Nominated By	Appointed By	Appointment expires	Current Remuneration \$ pa	Remuneration June 1994 \$ pa
The Asset Management Task Force is re- sponsible to the Treasurer for:	Mr R N Sexton (Chairman)	Cabinet	Executive Council	14/3/96	*	*
• advising on the corporatisation of	Dr P J Boxall	,,	,,	,,	*	*
<ul> <li>Government bodies;</li> <li>overseeing the sale of various</li> <li>Government assets earmarked for</li> </ul>	Mr D H Archbold	,,	**	,,	\$20,005	\$20,005
<ul> <li>divestment;</li> <li>identifying surplus land related assets</li> </ul>	Mr C L Harris	,,	,,	,,	,,	,,
and developing strategies for their disposal;	Mrs J Matysek	,,	,,	,,	,,	"
identifying deficiencies in recording of all major assets of Government	Mr R J McKay	,,	,,	,,	,,	,,
and recommending corrective action.	Mr K A Weir	**	**	**	,,	,,

\* does not receive fee additional to salary

# SOUTH AUSTRALIAN ASSET MANAGEMENT CORPORATION

Function	Members	Nominated By	Appointed By	Appointment expires	Current Remuneration \$ pa	Remuneration June 1994 \$ pa
The SAAMC Board has been appointed under the State Bank of South Australia Act, 1983 and is the governing body of SAAMC and has full power to transact the business of SAAMC. SAAMC is the continuation of the former legal entity, State Bank of South Australia, but has a different focus. The SAAMC Boarc objective is 'the expeditious disposal of all of the assets and the liabilities of the Corpora- tion, consistent with achieving the best market prices and meeting the Government's	· /	Treasurer	Governor	10/2/97	46,000	N/A
	Mr R A F England (Deputy Chairman)	"	'n	18/12/95	38,000	"
	f Mr W E Horne	"	"	-	*	"
desired two year time frame'. SAAMC is not involved in transactional banking business, but it continues to manage		"	"	30/6/96	\$29,000+	"
a number of performing and non performing assets of the former State Bank of South Australia and GAMD, not transferred to BankSA.	Mr D P LeMessurier	"	"	11/3/96	29,000	"
SAAMC has one permanent sub- committee—the Audit Sub-Committee, and one ad hoc sub-committee—the Insurance Sub-committee	Dr R N Sexton	"	"	2/12/96	29,000+	u

Mr Horne receives remuneration in accordance with his contract of employment as Managing Director of SAAMC
 Fees paid to consolidated revenue

# MOTOR ACCIDENT COMMISSION

Function	Members	Nominated By	Appointed By	Appointment expires	Current Remuneration \$ pa	Remuneration June 1994 \$ pa
The Motor Accident Commission is the statutory authority renamed from SGIC under the SGIC (Sale) Act 1995 to have responsibility for the Compulsory Third Party Insurance Scheme (which will not be included in the sale), and other	Dr R N Sexton (Chairman)	Cabinet	Executive Council	30/6/96	*	N/A
	Mr J T Hill	,,	,,	"	*	"
investments and portfolios not offered for sale.	Mr D H Archbold	,,	,,	,,	\$15,429	"
The renamed Commission commenced operation on 1 July 1995.	Mr C L Harris	"	,,	**	,,	"
operation on 1 Jury 1995.	Mrs J Matysek	,,	,,	"	**	"
	Mr R J McKay	"	**	"	,,	"
	Mr K A Weir	••	**	,,	,,	"

\* does not receive fee additional to salary

# STATE GOVERNMENT INSURANCE COMMISSION

Function	Members	Nominated By	Appointed By	Appointment expires	Remuneration June 1995 \$ pa	Remuneration June 1994 \$ pa
SGIC was renamed the Motor Accident Commission on 1 July 1995. The board was changed on that date by operation of the	Mr R J Lamble (Chair)	Cabinet	Governor	30/6/95	46,000	30,000
SGIC (Sale) Âct 1995.	Mr K P Lynch	,,	,,	"	38,000 + 3,000 (Bouvet Pty Ltd)	25,000 +16,000 (Bouvet Pty Ltd) +19,999 (SGIC Hospitals)
	Mr S J Chapman	••	**	,,	29,000	20,000
	Mr RAF England	,,	,,	,,	"	"
	Mr J T Hill	,,	"	,,	,,	,,
					(paid into Consolidated Revenue)	(paid into Consolidated Revenue)
	Mr M M Jones	"	,,	"	*	*

\* does not receive a fee additional to salary

# SGIC HOLDINGS LTD GROUP

Function	Members	Nominated By	Appointed By	Appointment expires	Current Remuneration \$ pa	Remuneration June 1994 \$ pa
The SGIC Holdings Ltd Group was established on 1 July 1995 to operate the businesses of the previous SGIC Statutory	Mr J Lamble	Cabinet	Governor	To Be Decided	Same Fees as for SGIC	Not Applicable
	Mr K P Lynch	"	"	,,	,,	,,
Authority which are to be	Mr S J Chapman	"	"	,,	**	"
	Mr R A F England	"	"	,,	**	"
	Mr J T Hill	,,	,,	,,	**	**
	Mr M M Jones	,,	,,	"	"	,,

# SGIC SALE PROJECT TEAM

Function	Members	Nominated By	Appointed By	Appointment expires	Current Remuneration \$ pa	Remuneration June 1994 \$ pa
The SGIC Sale Project Team has respon- sibility for developing and implementing	Mr J T Hill	Treasurer	Cabinet	December 1995	Nil	Nil
sale strategy (subject to Ministerial and/or Cabinet approval) and monitoring the	Mr M M Jones	,,	••	,,	,,	,,
progress of the SGIC sale.	Dr R N Sexton	**	**	,,	,,	,,

# LOTTERIES COMMISSION OF SOUTH AUSTRALIA

	Function	Members	Nominated by	Appointed by	Appointment expires	Current Remuneration \$ pa	Remuneration June 1994 \$ pa
•	Promote and conduct lotteries; Promote and conduct lotteries jointly with an appropriate authority of another State or Territory of the Commonwealth;	Mr T M Barr (Chairman)	Treasurer	Governor	21 April 1998	\$12,356 pa	\$9,969 pa
•	Employ, or appoint, on such terms and conditions as it thinks fit, and terminate the services of, officers, servants and agents;	Mr O A Williams	Treasurer	Governor	31 March 1997	\$7,845 pa	\$7,451 pa
•	Delegate to any officer of the Commis- sion any of the powers, duties, functions and authorities of the Commission except this power of delegation;	Ms F J Ritchie	Treasurer	Governor	30 June 1998	\$7,845 pa	\$7,451 pa
•	Carry out such other functions as are assigned to it by the State Lotteries Act 1966, or by or under any other Act; Carry out such other functions as are assigned to it by the Minister;	Mr W V Wilson	Treasurer	Governor	31 March 1996	\$7,845 pa	\$7,451 pa*
•	Do or cause to be done such other things as are necessary or convenient for the administration of the State Lotteries Act 1966 or the affairs of the Commission or to give effect to the objects of the State Lotteries Act 1966.	Ms S C Biggs	Treasurer	Governor	24 November 1998	\$7,845 pa	\$7,451 pa*

\* fee applicable to Commission member at the time.

# GAMING SUPERVISORY AUTHORITY

Function	Members	Nominated By	Appointed By	Appointment expires	Current Remuneration \$ pa	Remuneration June 1994 \$ pa
The Gaming Supervisory Authority, which commenced operations on	Mr H C Williams QC (Chair)	Treasurer	Governor	30/6/98	12,356	N/A
supervisory responsibility for all aspects of the gaming machine industry in South Australia and has taken over the role formerly performed by the Casino Supervisory	Mr P C R Edwards	"	"	"	7,845	"
	Ms A C Robinson	"	"	"	"	"
	Mr A M Pederick	"	"	"		
	Mr D J Green	"	"	"	"	"

# SUPERANNUATION FUNDS MANAGEMENT CORPORATION

Function	Members	Nominated By	Appointed By	Appointment expires	Current Remuneration \$ pa	Remuneration June 1994 (SASFIT) \$ pa
The Superannuation Funds Management Corporation (SFMC) came into operation on 1 July 1995, replacing the South Australian Superannuation	Ms H Lynch (Chair)	Treasurer	Governor	30/6/98	22,463 + \$10,000 retainer	15,429 + \$6,537 retainer (payable to Chair of SASFIT)
Fund Investment Trust. SFMC is responsible for	Mr K C Langley (Deputy Chair)	,,	,,	**	15,429	10,893
investing the funds of the State superannuation schemes with a	Ms L Hicks	,,	**	,,	,,	"
view to maximising returns consistent with reasonable risk	Mr A M Sims	,,	,,	"	"	,,
	Mr A J Tregilgas	**	,,	**	Nil	-
	One member yet to be elected					
	One member yet to be appointed on the nomina- tion of the Superannuation Federation					

# SA SUPERANNUATION BOARD

Function	Members	Nominated By	Appointed By	Appointment expires	Current Remuneration \$ pa	Remuneration June 1994 \$ pa
The South Australian Superannuation Board administers the following State Government Superannuation Acts:	Mr J J Laslett (Chair)	Treasurer	Governor	30/6/97	9,027	5,752
<ul> <li>Southern State Superannuation Act 1994;</li> <li>Superannuation Act 1988;</li> </ul>	Ms J McMahon	Elected by Members	,,	26/9/97	5,960	4,801
<ul> <li>Superannuation Act 1988,</li> <li>Superannuation (Benefit Scheme) Act 1992.</li> </ul>	Mr J C Cusack	,,	,,	,,	"	"
The Board is responsible to the Minister for all aspects of the administration of	Mr R B Bishop	Treasurer	**	30/6/97	-	-
these Acts except the management and investment of the Funds.	Mr R C Christie	,,	,,	,,	-	-

# POLICE SUPERANNUATION BOARD

Function	Members	Nominated By	Appointed By	Appointment expires	Current Remuneration \$ pa	Remuneration June 1994 \$ pa
The Police Superannuation Board administers the Police Superannuation Act 1990 and the Police	Mr T A Sheridan (Chair)	Treasurer	Governor	9/6/96	\$5,752	\$5,752
(Occupational) Superannuation Scheme.	Chief Supt. P Mace	,,	**	,,	Nil	Nil
The Board is responsible to the Minister for all aspects of the	Sen Sgt T Haskell	Police Assoc.	,,	"	,,	"
administration of the Act and Scheme except the management and investment of the Funds.	Sen Sgt R Wohlenberg	,,	**	,,	"	,,
	One Vacancy in re- spect of which an appointment is about to be made	Treasurer	,,	,,	,,	"

# PARLIAMENTARY SUPERANNUATION BOARD

Function	Members	Nominated By	Appointed By	Appointment expires	Current Remunera- tion \$ pa	Remuneration June 1994 \$ pa
The South Australian Parliamentary Superannuation Board is responsible for	Hon G Gunn MP	Ex officio			Nil	Nil
the administration of the Parliamentary Superannuation 1974.	Hon P Dunn MLC	Ex officio			"	,,
	Mr J T Hill	Treasurer	Governor	On-going	"	,,

#### SAICORP BOARD

Function	Members	Nominated By	Appointed By	Appointment expires	Current Remuneration \$ pa	Remuneration June 1994 \$ pa
The Board of the South Australian Govern-	Dr P J Boxall (Chair)	Treasurer	Cabinet	N/A	Nil	N/A
ment Captive Insurance Corporation (SAICORP) is responsible for the manage-	Mr J L Potter	,,	"	12/12/96	3,922	,,
ment of the Government's Insurance and Risk Management Program	Mr L R Foster	,,	,,	,,	"	**
	Ms R J Batt	,,	,,	,,	"	,,
	Mr L C Holmes	"	"	,,	"	"

# SOUTH AUSTRALIAN GOVERNMENT FINANCING ADVISORY BOARD

Function	Members	Nominated By	Appointed By	Appointment expires	Current Remuneration \$ pa	Remuneration June 1994 \$ pa
The South Australian Government	Dr P J Boxall (Chair)	Treasurer	Governor	Ongoing	*	*
Financing Board provides advice to the South Australian Government Financing Authority	Mr J T Hill (Deputy to Chair)	,,	,,	Ongoing	*	*
and Treasurer on matters pertaining to the operations	Mr B R Brownjohn	,,	,,	8/6/97	7,845	10,893
of the South Australian Government Financing Authority	Mr M W Coleman	,,	,,	8/6/97	7,845	10,893
Government Financing Autionty	Mr A J Doyle	,,	,,	8/6/97	7,845	10,893
	Ms A McCleary	"	,,	8/6/98	7,845	-
	Mr P W Newman	"	,,	8/6/98	Nil	-
	Ms Hr Hazelgrove (Deputy to Mr Newman)	"	,,	8/6/98	Nil	-

\* does not receive fee additional to salary

# SOUTH AUSTRALIAN FINANCE TRUST LTD

Function	Members	Nominated By	Appointed By	Appointment expires	Current Remuneration \$ pa	Remuneration June 1994 \$ pa
Board of Directors of South Australian Finance Trust Limited, a company	1	Treasurer	Treasurer	Ongoing	Nil	-
involved in a financing transaction.	Mr K C Cantley (Director)	SAFA Management	Share- holders <sup>(1)</sup>	*	"	-
	Mr P Ploksts (Director)	,,	,,	*	,,	-

(1) On instruction from Treasurer
 \* Directors retire by rotation at AGM and must stand for re-election

#### Appointed By Remuneration June 1994 \$ pa Function Members Nominated Appointment Current Remuneration \$ pa By expires The BankSA Sale Steering Committee was established to develop and implement the sale process of BankSA subject to Ministerial and/or Cabinet approval. Dr P J Boxall Treasurer August 1995 Treasurer \_ -,, ,, Mr J T Hill (alternate) ,, \_ ,, ,, ,, Mr J C Frearson ,, ,, ,, Mr B Selway QC

### BANKSA SALE STEERING COMMITTEE

# STATE SUPPLY BOARD

Function	Members	Nominated By	Appointed By	Appointment expires	Current Remuneration \$	Remuneration June 1994 \$
The Functions of the State Supply Board	Mr M E Jones	Ex officio			*	*
are laid down in Section 13 of the State	Dr E Doyle	Treasurer	Governor	30/9/95	*	*
Supply Act 1985.	Mr D Hughes		"	"	*	*
	Mr R McNicholas		"	"	110 per session	110 per session
	Mr J Conley		"	"	"	"
	Mr J Fitzpatrick (Deputy Member)	"		"	"	"
	Mr D Lambert (Deputy Member)		"	"	*	*

\* does not receive fee additional to salary

# FORENSIC SCIENCE ADVISORY COMMITTEE

Function	Members	Nominated By	Appointment By	Appointment expires	Current Remuneration \$	Remuneration June 1994 \$
The functions of the Forensic Science Advisory Committee are to:	Hon S J Jacobs AO QC (Chair)	Treasurer	Treasurer	N/A	66 per session	66 per session
• oversee forensic science services;						
<ul> <li>provide a forum for discussion of forensic science issues;</li> </ul>	Mr R Lean, Assistant Commissioner, SA Police	Ex officio			*	*
• monitor quality assurance in forensic science (this function	Mr P Collins, Chief Supt., SA Police	Ex officio			*	*
is performed by a sub-committee of the main committee)	Mr P J Rofe, Director of Public Prosecutions	Ex officio			*	*
	Mr G G Holland	Council of Law Society			66 per session	66 per session
	Assoc Prof E Della, Flinders University Department of Chemistry	Treasurer	Treasurer		66 per session	66 per session
	Dr W R Tilstone, Director, State Forensic Science	Ex officio			*	*
	Mr W Chivell, State Coroner	Ex officio			*	*

\* does not receive fee additional to salary

# STATE CLOTHING CORPORATION BOARD

Function	Members	Nominated By	Appointed By	Appointment expired	Current Remuneration \$ pa	Remuneration June 1994 \$ pa
The State Clothing Corporation has now been sold and it is no longer a trading entity. However, a submission is	Mr W R Cossey (Chair)	Treasurer	Governor	30/6/95	*	*
currently before the Governor to appoint an interim board until	Mr M E Jones		"	"	*	*
30 December 1995 or until such time	Mr P Bridge		"	"	*	*
as the State Clothing Corporation Act is repealed, whichever is the sooner.	Mr C B Bierbaum	"	"	"	*	*
	Mr K J Collins	"	"	"	2,700	2,700

\* does not receive fee additional to salary

# PRIVACY COMMITTEE

	Function	Members	Nominated By	Appointment By	Appointment expires	Current Remuneration \$ pa	Remuneration June 1994 \$ pa
	ne functions of the Privacy pommittee are to:	Mr E Miller (Chair)	Treasurer	Governor	2/9/96	*	*
•	monitor Information Pri- vacy Principles to ensure		Government Management Board	"	"	*	*
	agency compliance;	Mr D J Smythe	Commissioner for Public Employment	"	"	*	*
·	investigate breaches of the Information Privacy Principles.	Ms J Worrall	Attorney-General	"	"	*	*

\* does not receive fee additional to salary

# DEVELOPMENT AND IMPLEMENTATION OF ACCOUNTING POLICIES AND FINANCIAL MANAGEMENT SYSTEMS

Consultant

In reply to **Mr QUIRKE. The Hon. S.J. BAKER:** During the course of discussion on Program 7, 'Development and Implementation of Accounting Policies and Financial Management Systems', I undertook to provide the honourable member with details of all consultants employed within multiplication. within my portfolio.

Information with respect to consultants employed during 1994-95 is provided in the following tables. These are categorised by value range as follows:

Table 1—consultancies up to the value of \$10,000 ٠

Table 2—consultancies between \$10,000 and \$50,000: and Table 3—consultancies over \$50,000. .

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Table 1 1994-95 Estimated Payments to Consultants (Consultancies less than \$10,000) Description of Consultancy

Asset Management Task Force	
Deloittes	Prepare sale by tender information memorandum for State Clothing Corporation
Ernst & Young	Appraisal of State Clothing computer system
Ernst & Young	Advice on Enterprise Investments.
Harold Scruby	State Clothing-industrial review
Message Management P/L	PASA marketing video
Lazio Ferdinandy	Legal aspects of PASA
CMPS&F	Forwood Products—Survey of Mill Operations
Mellor Olsson	State Clothing computer software agreement
KPMG Peat Marwick	Professional services—Mr Robin Holmes
First IR	Industrial relations advice
Ernst & Young	Assessment of financial portfolio
Trowbridge Consultants	CTP market structure SGIC
Kinhill Engineers	Professional services Mr David Rossi
Edward Rushton P/L	Land and plant valuations Department of Transport assets
Coopers & Lybrand	Accounting advice SGIC sale—taxation advice
Minter Elliston Baker	Examine material contracts and principal assets -
O'Loughlin	MRad
Minter Ellison Baker O'Loughlin	Legal examination of insurance policies—SGIC
Minter Ellison Baker	Prepare PASA haulage agreements
O'Loughlin	
Johnson Winter & Slattery	Review outwards reinsurance contracts and advice on corporate structure-SGIC
Johnson Winter & Slattery	Legal examination of insurance policies
Fisher Jefries	Drafting of PASA sale contract
Finlaysons	Taxation advice & taxation matters generally re SGIC corporatisation & sale
Finlaysons	Legal examination of insurance policies—SGIC
Finlaysons	Examination of mortgage protection or indemnity insurance transactions-SGIC
Fisher Jefries	Examination of credit risk insurance and
	securitisation transactions—SGIC
Johnson Winter & Slattery	Advice on residual value insurance and inward reinsurance transactions-SGIC
O'Loughlins	Legal work associated with bulk handling plant sale & preparation of haulage agreements
Finlaysons	Legal due diligence Forwood Products

# ESTIMATES COMMITTEE A

Description of Consultancy

Phillips Fox	Prepare agency or management agreement—SGIC
Stratford & Co.	SGIC due diligence process
Kelly & Co.	Examination of SGIC contracts
Mouldens	Legal examination of insurance policies—SGIC
Minter Ellison Baker O'Loughlin	Review of contractual arrangements-information technology-SGIC
Phillips Fox	Preparation of sale contract—State Clothing Corporation
Phillips Fox	Department of Transport Asset Advice
AAMC	Advice on divestment of Asset
BankSA Task Force	
Adecon Pty Ltd	Provide advice on TPC issues in relation to sale of BankSA
Jones Lang Wootton	Completion of valuation advice
K Stove	Advice in relation to edit, structure and layout of information memorandum
Clayton Utz	Provision of legal services
Lotteries Commission of SA	
Department of Industrial Affairs	Industrial relations service
Speakman Stillwell & Associates	Executive selection
Flinders Technologies	Statistical analysis
Collison & Co	Trade mark applications
Lynton Jury	Architect fees
Office of Information	
Fechnology	
Knight Frank Hooker	Valuation report—Glenside
Data Save	Review security standards
KPMG Peat Marwick	economic analysis
Michels Warren	Communication strategy
John Hammersmith	Lotus notes—application support
Paradigm Development	Development of directory
Amanda Gore	Stress management
SGIC	
Elston & Gilchrist	Workcover advice
Ferrier Hodgson	Accounting and management
Mallensons Stephen	Legal—various
Jacques	- <u> </u>
McGee Matters Harrington	Property sale
Pty Ltd	- <u>F</u> <del></del>
Phillips Fox	Legal—various
Piper Alderman	Legal—various
Quality Software Products	Accounting software advice
Retireinvest Pty Ltd	Superannuation advice
SA Employers Chamber	Workers compensation
Stace Managements	VIP Project
Networks Pty Ltd	
Thompsons	Legal—various
Tristalee Pty Ltd	HR Payroll system
Trowbridge Stone	PR Advice
William M Mercher Pty Ltd	Actuarial services
State Services	
Southern Systems	IT upgrade
Henderson Consultants	Whole of Government warehouse and distribution review
The Direct Marketing Group	Marketing advice and research on disposal of Government vehicles
Netpac	Evaluation of records management system tender
Informed Sources	Thesaurus design, whole of government records management project
LP Records Management	Various appraisals of agency records

Consultant	Description of Consultancy
Quantum Computer	To recommend on a LAN upgrade
Systems	
Ernst & Young	Review of organisational culture
Dr G Oettle	Review of pathology procedures
Fraser Ainsworth	OH&S consultancy
Ernst & Young	Benchmarking
Doug Long & Associates	Quality assurance audit advice
Focus Management Services	Netley plant design and processor-engineering
Ernst & Young	Redesign management information system
Ian Maclean Pty Limited	Provide costing model
Morgan and Banks	People management
Bentam Computer Services	IT outsourcing
Sanjer Computer Services	IT upgrade
Microbits	IT upgrade
Southern Systems	IT upgrade
Opal Technologies	IT upgrade
Treasury and Finance	
Pannell Kerr Forster	Financial evaluation
Bankers Trust	Financial market reports
Department of Environment	Property valuation prior to transfer
and Natural Resources	Toperty valuation prior to transfer
Mark Coleman	To present training modules: 'Financial reporting in the public sector' and 'efficiency/effectiveness in the public sector' as part of the graduate development program
Jalynda and Associates	To present training module: 'Letter and report writing' as part of the graduate development program
Commissioner for Public Employment	To present training module: 'Applying for jobs and interview techniques' as part of the
	graduate development program
Techsearch Inc.	To undertake communication and change
	management strategy for MP2000
D W D I I	implementation project.
Brett & Watson Pty Ltd	Actuarial advice provided to the parliamentary superannuation review committee.
Arthur Anderson	For professional services in relation to the facilitation of the corporate planning workshop for the Department of Treasury and Finance executive managers.
McGuirk Management	For professional services in relation to employee career guidance and counselling.
Kathie Stove	For professional services in relation to entition to editing the Department of Treasury and Finance Annual Report
South Australian Asset Management	1
Corporation	
Australia	
Rider Hunt	Advice Upgrade Level 1 King William Street
Kelly & Co	Account restructure advice
Baskin & Lewis	Controlled entity audit 1994
KPMG-NZ	Tax advice
Finalaysons	Sales Tax advice
Clayton Utz	Account restructure advice
T Weeks	Valuation advice
Austrust	Lodge and prepare tax returns
All Risk Management Intn'l	Account restructure advice
Jackson & Alliances P/L	Job sizing old and new bank
O'Loughlins Entity sale/liquidation advice	
Koukourou & Partners Engineering advice—controlled property	
BankSA	Valuation advice
Johnson Winter & Slattery	Account restructure advice
Theodore Bruce Valuation—Silverware & Art collection	
Kinhill Engineers P/L	Consultancy sale of Hotel
Andersons Solicitors	Entity sale/liquidations advice
Colliers Jardine	Valuation advice
Conters Furdine	

Superfund actuarial advice
Valuation advice
Market Research
Market Research
Market Research
Quantity Surveyor
Market Research
Mainly concerned with tax, legal valuation advice in connection with June 1994 accounts preparation.
Advice re surrender of banking licence
Production of brochures re marketing
Property valuation advice
Preparation US tax returns
Advice re litigation in NZ
Financial Accounts preparation

Table 2 (Consultancies \$10,000 to \$50,000

Consultant	Description of Consultancy
Asset Management Task Force	
Deloittes	Valuation report on State Clothing Corp
Richard England	State Clothing Corp.—scoping review
ACIL	Advice re new PASA haul agreements
Maloney Field Services	Prepare Land Titles Data Base for PASA
Ron Hopper	Advice on PASA regulation & tariff design
MJ Kimber Consultants Pty Ltd	PASA—Technical due diligence
Jastech Pty Ltd	Project managements & information technology services
Edward Torrance Martin Pty Ltd	Actuarial review of SGIC life
Coopers and Lybrand	Actuarial review of SGIC inwards reinsurance
ACIL	PASA third party access
Corporate Profile	Print PASA information memorandum
Groom Poyry	Forwood products—valuation Mr Burr Mill
Ernst & Young (sub consultant Phillips Fox)	El post tender analysis and settlement process
Colliers Jardine	Professional services-Mr Tim Flett
Price Waterhouse	professional services—Mr Tim Ryan
Ruth Richardson(NZ) P/L	Advice on asset sales process
Message Management	Forwood products promotional video
William J Turner P/L	Pipeline capacity study
KPMG	Taxation advice on sale of SGIC
Coopers & Lybrand	Accounting advice SGIC sale—asset & liab. split 31/12/94
Coopers & Lybrand	Accounting advice SGIC sale—review of SGIC 1996 Budget
Ernst & Young	Business valuation and due diligence review
Ernst & Young	Limited scope audit of PASA assets
Horwath & Horwath	Austrust vendor due diligence stage one
B C Tonkin & Associates	Forwood Products Audit
B C Tonkin & Associates	Forwood Products Audit
Message Management P/L	Marketing video SGIC/Austrust
BankSA Task Force	
William Mercer	Actuarial advice
Department of Treasury and Finance	Actuarial advice
Lotteries Commission of SA	
Attorney-General's Department	Legal advice
Key Computer Services	Computer programming services
Michels Warren	Public Relations
Coopers & Lybrand	Strategic planning process

Blue Moon Moreon and Banka	Research and planning Executive selection		
Morgan and Banks McGregor Marketing	Market research		
Office of Information Technology	Market research		
Systems Services	Security guidelines report		
Amos Akid Swift	Strategic review		
Culler, Egan Dell	Human resource advice		
OCAR Services	Human resource advice		
Craig Mudge	Chairman, Task Force		
KPMG Peat Marwick	IT Study		
McGregor Marketing	Surveys		
KPMG Peat Marwick	Contracting out spatial information systems		
Cedarville P/L	Strategic planning project manager		
SA Asset Management Corporation			
Australia			
Hunt & Hunt	Account restructure advice		
Sheehan Sims	Account restructure advice		
Thomsons	Entity sale/liquidation advice		
Richard Ellis	Valuation advice		
Adderley & Partners	Valuation advice		
Hay Management	Job evaluation advice		
Price Waterhouse	Entity sale/liquidation advice		
KPMG—Hong Kong	Liquidation of SBSA Asia Ltd		
Calcorp Capital Resources	Account restructure advice		
Knight Frank Hooker	Valuation/property strategy advice		
Coopers & Lybrand	Advice re Oceanic sale		
Ernst Young	Account restructure advice		
Crown Solicitors Office	Corporate Structure advice		
Ferrier Hodgson	Consultancy sale on Hotel sale		
Miniter Elliston Baker O'Loughlin	Account restructure advice		
London			
John Dickson	Expert witness re litigation in UK		
SASFIT			
William M Murcher Pty Ltd	Review of strategic asset allocation		
Quantin Avors Pty I td	Development of investment strategy statement analysis of international equity investment		
Quentin Ayers Pty Ltd	options		
Thompsons/SBC Australia	Feasibility of securitising indexed assets		
SGIC			
Andrew T Gregory	Tax consultant—life		
Bergmas Voysey & Associates	Security advice		
Consultel	Telecommunications		
Davidson & Axmith	HR		
Ernst & Young	Accounting		
Fisher Jeffries	Legal—various		
FW Preece Pty Ltd	HR System		
TIAS	Travel Insurance		
Tillinghast	Actuarial Services		
State Services			
M Colley and Associates	Whole of Government procurement review		
Clegg Driscoll Consultants	Development of current fleet management systems and used on ongoing basis for applica- tions development, maintenance and support of the system		
Paxus People	Whole of Government records management system-project director		
Kelly Services	Clerical support for indexing projects		
DDE Automation Support	Strategic planning and positioning		
Compuco Pty Ltd	Economics of centralised government purchasing		
Venture Industries	Level 1 workshop to commence process of lean manufacturing		
Ernst & Young	Development of costing model		
Ernst & Young	Facilitate strategic/business plans		

Ernst & Young	Financial charter and performance indicators
AD Keogh & Associates	Partnerships with suppliers
Treasury and Finance	
Computer power	For professional services in relation to contracting out programming for State Taxation Office Revenue Management System.
Suzanne Capell & Associates	Review of operations of State Taxation Office
Infrastructure Development Corporation	Review of a concept proposal prepared by EWS
Intelligent Energy Systems Pty Ltd	To assist in developing a negotiating strategy for South Australia's participation in the national electricity market.
Arthur Anderson	For the provision of staffing support to assist in the development of financial policies for State Trading Enterprises.
Oz>Train	For facilitating the State Enterprises Branch strategic planning process which involved: surveying State Enterprises Branches stakeholders and customers; facilitating two planning days; and producing a report on the outcomes of the process.
D R Orchard	For assessing proposals for private sector provision of infrastructure and the review of the analytical framework for the infrastructure sustainment project.
Department of Environment and Natural Resources	For property valuations to be used in disposal evaluation
Cordiner King	Appointment of SAFA General Manager
Deloitte Touche Tohmatsu	Review of outsourcing foreign exchange hedging
Oxley	Zero coupon bond review
South Australian Centre for Economic Studies, Adelaide and Flinders Universities	For professional services in relation to the evaluation of tenders for outsourcing information technology
Cordiner King	For professional services in relation to the appointment of the Assistant Under Treasurer, Accounting and Financial Management.
Price Waterhouse	To assist with the development of the draft whole-of-government financial report and to advise and assist with the specification of data to be collected for whole-of-government consolidation.
Coopers & Lybrand	For the formulation of an implementation plan for the introduction of accrual accounting.
Lyncroft Consulting	To assist with the assessment of applications received from approximately 200 graduates and to co-ordinate and conduct the first round of interviews and to provide a written assessment of each graduate interviewed.
Ryan Spargo Consulting	To undertake communication and change management strategy for MP2000 implementa- tion project.
Myers-Holum International	Provision of MP2000 expertise not currently available in government.
Quoin	To develop documentation and project plans associated with the implementation of MP2000
Brett and Watson	For professional services in relation to the Police Superannuation Scheme Actuarial Report, 30 June 1993
P Carrigy Ryan	Review of SASFIT functions

# Table 31994-95 ESTIMATED PAYMENTS TO CONSULTANTS<br/>(Consultancies over \$50,000)

Consultant	Description of Consultancy
Asset Management Task Force	
Grant Samuel	Valuation of PASA
Ernst & Young (Sub-consultants: Phillip Fox)	Information memorandum for Enterprise Investments
Ernst & Young	Taxation advice & financial due diligence for PASA Sale
Minter Ellison	Contractual issues for PASA sale
Baker O'Loughlin	
BT Corporate Finance Ltd	Assistance with sale of SGIC
Nick Dyki Consulting	Unbundling of PASA gas contracts
Ernst & Young (Sub-consultants: Phillips Fox	El Due diligence
Trowbridge Consulting	Actuarial review of SGIC general health and CTP
Coopers & Lybrand	SGIC accounting advice
BT Corporate Finance	Financial advisers for SGIC sale
Minter Ellison	PASA legal due diligence
Baker O'Loughlin	
Bain & Company	PASA sale adviser
Ernst & Young (Sub-consultants: Phillips Fox)	EI stage 4 pre due diligence & negotiation

Consultant	Description of Consultancy
Deloitte Touche	Professional services—Mr Mark Butcher
Tohmatsu	
Ernst & Young	Professional services—Mr David Haddock
Field Business Services	Publicity and media relations
Coopers & Lybrand	Accounting advice SGIC—sale auditing 'for sale' entity to 31/3/95
Coopers & Lybrand	Accounting advice SGIC sale-attendance at due diligence meeting
Coopers & Lybrand	Accounting advice SGIC sale—audit as at 30/6/95
Country Natwest	Lead adviser Forwood Products sale
(sub contractor Price	
Waterhouse) BankSA Task Force	
Arthur Andersen	Provide advice on taxation aspects of BankSA
Coopers and Lybrand	Provide advice on accounting aspects of bankSA
Coopers and Lybrand	corporatisation of BankSA; audit of 1/7/94 and 31/12/94 financial statements; preparation
	of 1993-94 pro forma financial statements; assistance with certain due diligence matters on TPC issues in relation to sale of BankSA
CS First Boston	Provide advice and assistance on corporatisation of BankSA and sale
M Hourigan P Calaby	Provision of management and other services in loan file review stage of due diligence
M Fienemann	
T McGorm	
T Morgan	
Thompsons	
Minter Ellison	
Baker O'Loughlin	
Attorney Generals	Provision of legal services
Department	
Lotteries Commission of SA	
Sutherland Smith (VIC) Pty Ltd	Market research
KPMG Peat Marwick	Internal audit / post implementation review
Office of Information Technology	
Nolan & Norton & Co Steven Taylor & Assoc. P\L	Cost and operations team Project manager
Ernst & Young	Brenchmarking / Pricing Financial modelling /Asset valuation (Due Diligence)
DMR	Asset valuation
Cutler & Co	Strategic review (50 per cent to be recovered from SADC)
Creative Management	Project officer
Options	
SA Asset Management Corporation	
Australia	
JLW	Valuation/property strategy advice
Keogh Miles & Co	Advice re insolvencies
KPMG	Various tax/accounting advice
Arthur Anderson	Various tax/accounting advice
Dept Treasury and Finance IPG	R. Martin Consultancy Account Workout strategies
London	Account workout strategies
Price Waterhouse	Advice re account restructure
Chesterton International	Expert witness re litigation in UK
KPMG	Tax and Accounting advice for UK office
SGIC	č
Coopers & Lybrand	Accounting
Edwards Torrance Martin	Actuarial Services
Pty Ltd	
Finlaysons	Legal—various
Hay Group Pty Ltd	HR training

### ESTIMATES COMMITTEE A

Consultant	Description of Consultancy
Insu-re Services Pty Ltd	Actuarial Services
Johnson Winter & Slattery	Legal—various
KPMG Peat Marwick	Accounting and Management
PA Consulting Group	VIP Project
Rothschild Australia Ltd	New life project
Trowbridge Consulting	Actuarial Services
State Services	
M Colley and Associates	Whole of government warehouse and distribution review
DDE Automation Support	Costing of process within State Supply
Treasury and Finance	
Arthur Anderson	For advice and assistance in the implementation of a Commonwealth Tax Equivalence regime to apply to State Government Business Enterprises which are exempt from Commonwealth incomes and sales tax because of State Government's ownership
R B Consultants Pty Ltd Robins Whyte Sage	For the design and implementation of programs required to enable stages 1 and 2 of the state asset register to be created
DMR Group	Assistance with investigation and selection of
	Treasury Management System
Arthur Andersen	To review compliance by agencies with Fringe Benefits Tax Assessment Act, to prepare FBT manual for use by agencies and to provide specialised advice to agencies on FBT issues
Ryan Spargo Consulting	To undertake an accrual accounting training needs analysis; to assist with the selection of contractors to prepare and present accrual training programs; and to assist with the compilation of a register of 'coaches' who would be available to assist agencies with the introduction of accrual accounting
H-W Services Group	Provision of MP2000 expertise not currently
	available in government
Cordier King	For professional services in relation to the
	appointment of the Deputy Under Treasurer and the Assistant Under Treasurer, Insurance and Superannuation

#### FEES AND CHARGES

#### In reply to Mr QUIRKE.

**The Hon S.J. BAKER:** Disregarding SGIC for the reasons mentioned at the conclusion of this answer, there has been no increase in fees and charges levied by agencies and authorities<sup>1</sup> within the Treasurer's jurisdiction since June 1994.

Staff

The following details are provided in response to the honourable member's request for information about staff employed in the Treasurer's office and contract employment within the Minister's agencies:

#### OFFICE OF THE DEPUTY PREMIER AND TREASURER

Name	Title	Classification	Salary \$
John Chapman	Chief of Staff	Contract	65 000
Debra Read	Media Adviser	Contract	55 000
Geoff Vogt	Ministerial Adviser	Contract	51 400
Helen Dunham	Personal Assistant	Contract	32 682
Ron Rechner	Chief Admin Officer	ASO-6	45 210
Tracey Newman	Parliamentary Officer	ASO-2	26 031
Rose Ager	Correspondence Clerk	ASO-2	25 940
Sally Greenhalgh	Receptionist/Secretary	ASO-2	25 325

DEPARTMENT OF TREASURY AND FINANCE<sup>2</sup>—CONTRACT EMPLOYEES

The following Treasury & Finance officers are engaged on contract:

Under Treasurer	CEO
Deputy Under Treasurer (Finance)	EL3
Chairman, Asset Management Task Force	CEO
General Manager, SAFA	EL3
Assistant Under Treasurer (State Enterprises)	EL2
Assistant Under Treasurer (Insurance &	
Superannuation)	EL2
CEO, SFMC	CEO
Investment Manager, SFMC	EL2
Assistant Investment Manager, SFMC	AS05
$\mathbf{T}_{1}$	·····

These officers are each subject to annual performance reviews, in most cases based on annual performance agreement that has been negotiated with their immediate supervisor. For example, the Under Treasurer's performance is reviewed by the Treasurer and that of the Deputy Under Treasurer (Finance) is reviewed by the Under Treasurer.

Four of these officers have entitlements to performance bonuses, details of which are provided in response to the question titled 'Performance Bonuses'. If it is determined that these officers are not performing their duties satisfactorily or to required performance standards they would be advised and allowed a reasonable opportunity to adjust their performance accordingly. If no improvement is forthcoming employment will cease due to unsatisfactory performance and no compensation for the termination of the contract will be paid. A payment in lieu of notice, however, may apply. DEPARTMENT FOR STATE SERVICES—CONTRACT EM-PLOYEES

Two employees within the Department for State Services are employed on contract: Director, State Forensic Science, EL-2; and Chief Scientist, State Forensic Science, MPS3

Both these officers are subject to performance reviews, based on an annual performance agreement. The performance of the Director, State Forensic Science is reviewed by the Chief Executive Officer, Department for State Services. That of the Chief Scientist is reviewed by the Director, State Forensic Science. If targets are not met, appropriate corrective action would be taken.

No performance bonuses are paid.

OFFICE OF INFORMATION TECHNOLOGY-CONTRACT EMPLOYEES

Apart from various technical, specialist and administrative contractors brought on to assist with peak work-loads, two people in the Office of Information Technology are currently engaged on contract of service: General Manager EDS Project and General Manager Strategic Planning and Policy. The conditions of contract for these people do not relate to the EL salary range. Their performance is managed by the Chief Executive Officer of OIT by way of weekly meetings to review and discuss project performance against formal project plans.

In the event of failure to perform, the Minister may:

withhold payment for unsatisfactory performance, subject to certain conditions;

terminate the contract, subject to certain conditions.

No performance bonuses are paid. DUTH AUSTRALIAN ASSET MANAGEMENT SOUTH CORPORATION

SAAMC emerged out of the Corporatisation process of BankSA in July 1994. Staff in SAAMC were employees of the State Bank of South Australia covered by awards and agreements different from the levels referred to in the question. The staffing of SAAMC was also a subject of the Corporatisation Task Force and the decisions of remuneration of staff was partly affected by the short term of their assignment due to be finalised by December 1996.

In view of the nature of the business SAAMC is in, ie winding down the residual obligations of SBSA, it can be said that all personnel as at June 30 1995 are on contracts with dates of finalis-ation ranging between July 1995 to December 1996.

All staff of SAAMC are subject to annual performance review through the Performance and Development Management System.

The performance of staff is measured by their direct Manager/Supervisor on a scale of 1-6 against their key job performance indicators which are set on their position description. Performance of 3 and above is competent/exceptional. This is measured and reviewed by the Direct Manager/Supervisor.

Performance below a '3' results in the staff member being placed on three months' performance concern review. Outcome is improved performance or termination of employment

Information with respect to performance bonuses paid to SAAMC staff is provided in response to the question titled 'Performance Bonuses

LOTTERIES COMMISSION OF SOUTH AUSTRALIA

Three officers within the Lotteries Commission are subject to contractual conditions of employment: General Manager (contract not signed as at 1 July 1995); Marketing Manager; and Information Systems Manager (contract not signed as at 1 July 1995).

These three officers will be subject to annual performance review. Performance criteria are currently being formulated.

Performance bonuses are not paid by the Lotteries Commission of South Australia

#### STATE GOVERNMENT INSURANCE COMMISSION

It is intended that the corporatised SGIC will be sold during the 1995-96 financial year. In particular, it is intended that an Information Memorandum be released in the near future. For this purpose a vendor's due diligence is being undertaken. As a result, the public disclosure of any information respecting SGIC needs to be strictly controlled and care needs to be taken to ensure that any such information is consistent with the information Memorandum and the Annual Report and the due diligence. This is to ensure that prospective purchasers obtain a true and fair understanding of the asset and that there is no confusion: any such confusion will reduce the price or lead to requirements for vendor's warranties which, thus far, we have been able to avoid.

For these reasons, the Crown Solicitor advises that the public release of information in respect of contract employment within SGIC would be inappropriate at this time and that such a public release of information would involve some commercial risk to the Government.

If the Parliament insists that the information be provided it would be preferable if it could be provided at about the time that the annual

accounts are published. Alternatively it could be provided to Mr Quirke MP in confidence.

<sup>1</sup>Bank SA is excluded from the definition of 'authority' for the purpose of this question.

For the purpose of this question, the Department of Treasury and Finance includes staff of the SA Government Financing Authority, Superannuation Funds Management Corporation, Superannuation Board, SA Government Captive Insurance Corporation, Gaming Supervisory Authority and Asset Management Task Force.

# PERFORMANCE BONUSES

# In reply to Mr QUIRKE.

The Hon S.J. BAKER: The following information is provided in respect of performance bonuses paid within the Treasurer's portfolio

DEPARTMENT OF TREASURY AND FINANCE<sup>1</sup>

Performance bonuses are available to four Treasury and Finance executives in the financial year July 1995 to June 1996. No performance bonuses were paid to staff in the previous financial year.

The four executives entitled to a performance bonus are: Deputy Under Treasurer, (Finance), \$10 000; General Manager, SAFA, \$15 000; Assistant Under Treasurer, (State Enterprises), \$7 500; and Assistant Under Treasurer Insurance & Superannuation), \$5 000.

These officers are required to enter into an annual performance contract with the Under Treasurer, specifying the performance criteria to be achieved. Subject to satisfactory performance they will be paid a lump sum up to the specified performance bonus this financial year. Entitlement to such a bonus is determined by the Under Treasurer in consultation with the Treasurer.

The Executive Performance Pay Advisory committee makes the recommendation to the Premier on the level of the bonus to be paid to the executive.

For the purpose of this question the Department of Treasury and Finance includes the Treasurer's office. SA Government Financing Authority, Superannuation Funds Management Corporation, Superannuation Board, SA Government Captive Insurance Corporation, Gaming Supervisory Authority and Asset Management Task Force.

SOUTH AUSTRALIAN ASSET MANAGEMENT CORPORATION

During 1994-95, \$67 500 was paid in performance bonuses to SAAMC employees

SAAMC is considering Reward/Recognition scheme for some of the remaining employees. Any amounts allocated will be paid in the 1995-96 year subsequent to board approval.

The last financial year's bonuses were the incentive payments made to two State Bank Treasury employees transferred to SAAMC after corporatisation for their contribution to the profitability of State Bank in the 1993-94 year.

During 1995-96, proposed bonuses are based on:

- (a) SAAMC exceeding budgeted profit targets;
- (b) running the SAAMC assets down at a faster rate than budgeted;
- (c) maintaining the skills required to achieve the winding down of the assets to the targeted level and managing the resource reduction in a manner so that the expertise does not disappear before the task is finished, ie a retention strategy

The following performance criteria are to be satisfied before bonuses are paid:

- 1. Objective:
- (a) individual accounts realised at higher than book values;
- (b) allocated expenses control and management;
- (c) overall achievement of profit targets, asset reduction and reduction in employee numbers.
- Subjective:
- (a) responsive to board requests;
- (b) maintaining morale;
- (c) quick adjustment to changes;
- (d) managing internal and external relationships in a difficult environment where all employees will be made redundant and retrenched within a relatively short period of time.
- STATE GOVERNMENT INSURANCE COMMISSION

It is intended that the corporatised SGIC will be sold during the 1995-96 financial year. In particular, it is intended that an Information Memorandum be released in the near future. For this purpose a vendor's due diligence is being undertaken. As a result, the public disclosure of any information respecting SGIC needs to be strictly

controlled and care needs to be taken to ensure that any such information is consistent with the information Memorandum and the Annual Report and the due diligence. This is to ensure that prospective purchasers obtain a true and fair understanding of the asset and that there is no confusion: any such confusion will reduce the price or lead to requirements for vendor's warranties which, thus far, we have been able to avoid.

For these reasons, the Crown Solicitor advises that the public release of information in respect of performance bonuses would be inappropriate at this time and that such a public release of information would involve some commercial risk to the Government.

If the Parliament insists that the information be provided it would be preferable if it could be provided at about the time that the annual accounts are published. Alternatively it could be provided to Mr Quirke MP in confidence.

#### OUTSOURCING, ACCOMMODATION AND MOTOR VEHICLES

In reply to Mr QUIRKE.

The Hon S.J. BAKER:

DEPARTMENT OF TREASURY AND FINANCE<sup>1</sup> Outsourcing

The following functions for which Treasury and Finance is responsible have been contracted out since July 1994: Debt Recovery

A pilot program for the contracting out of debt recovery on behalf of the State Taxation Office commenced during April 1995.

The pilot is being used on a sample of 100 outstanding debtors ranging from \$25 to \$200 in an effort to gauge the cost-effectiveness of private sector provision of this service vis-a-vis in-house delivery.

At this early stage, savings and effectiveness of this program remain unclear. A decision to widen the scope of this contract will be made, based on a business case upon completion of the trial period and appropriate evaluation.

The selection of the contractor (Pacific Mercantile Pty Ltd) was based on competitive tendering principles involving the calling of expressions of interest in the open market.

Establishment of a Comprehensive Tax Equivalent Regime

The establishment of a comprehensive tax equivalent regime applicable to commercial organisations has been contracted out to a major tax accounting firm for an initial period of two years from August 1994.

The selection basis was made via an open tender process.

The savings are difficult to quantify. In effect, the contracting out of this function is akin to a consultancy brief, as appropriate in-house taxation expertise did not reside within Government at the time, nor is there an ongoing need for this skill requirement. Accordingly, contracting out is the most cost effective in comparison to recruitment.

#### Accommodation

In September 1991, Cabinet approved the refurbishment of the State Administration Centre (SAC) to accommodate core agencies, including the Department of Treasury and Finance. The State Taxation Office relocated from the Torrens Building to the SAC in January 1994, while the remainder of the Treasury offices moved from the QBE Building to the SAC in October 1994. The Lottery and Gaming Section was the last to relocate in January 1995, from the Lotteries Commission building in Rundle Mall.

The Asset Management Task Force also changed premises from 63 Pirie Street to 91 King William Street in August 1994.

The refurbishment and fitout costs associated with the State Administration Centre were mostly met by the Department of Building Management. Treasury and Finance made contributions of \$153 000 in 1993-94 and \$795 000 in 1994-95 towards additional works associated with the refurbishment. Rental costs incurred by the department in 1995-96 will be: State Administration Centre, \$2 562 341; and 91 King William Street, \$386 000.

Motor Vehicles

The Department of Treasury and Finance neither maintains nor owns vehicles. It leases vehicles as required from State Fleet. Details in respect of the allocation of leased vehicles for private and home to office use are provided in response to the question titled 'Credit Cards, Mobile Phones and Cars.'

For the purpose of this question, the Department of Treasury and Finance includes the Treasurer's Office, SA Government Financing Authority, Superannuation Funds Management Corporation, Superannuation Board, SA Government Captive Insurance Corporation and Asset Management Task Force.

#### DEPARTMENT FOR STATE SERVICES Outsourcing

The following information is provided with respect to functions outsourced by the Department for State Services:

Contract Management of Linen Transport Distribution, Central Linen Savings arising from outsourcing this function in 1995-96 are potentially \$150 000.

The selection of the Contract Manager for Linen Transport Distribution (Central Linen) was through an open Registration of Interest, with the viability of outsourcing functions being assessed via an internal evaluation process.

State Disposal Function

Consideration is being given by the State Supply Board to outsource the State Disposal function of State Supply to the private sector. A registration of interest was called by the State Supply Board to test the market and currently the registrations received are being evaluated.

State Fleet

State Fleet is currently examining the contracting out of the following areas:

financing the fleet;

approval to seek prices on driver training;

prepaid maintenance; and

disposal of Government vehicles.

State Fleet is liaising with the Asset Management Task Force, Minister's Office, Treasury (finance of the fleet), major vehicle manufacturers (provision of maintenance) and State Supply (vehicle disposal and ROI for driver training).

Accommodation

Only State Print has changed accommodation arrangements. State Print's print unit on the premises of the Spencer TAFE Institute at Whyalla was relocated to another part of the campus. The space occupied has increased from 31 sq m to 46 sq m. Similarly, State Print's print unit on the premises of the Onkaparinga TAFE Institute at Noarlunga is about to be relocated to another part of the campus. The space occupied will increase from 55 sq m to 140 sq m.

Both relocations occurred as part of building programs by the respective Institutes of TAFE, from which State Print leases the premises. In the case of Whyalla, there were no fitout costs as existing furniture and equipment were used. There is no increased rent. In the case of Noarlunga there will be minor fitout costs which have not yet been finalised. Based on an assessment by the Valuer-General, the rent for the premises has been set at \$9 800 per annum, an increase from \$7 150 per annum.

# Motor Vehicles

Excluding vehicles comprising State Fleet's business operations, the Department for State Services neither maintains nor owns vehicles. It leases vehicles as required from State Fleet. Details in respect of the allocation of leased vehicles for private and home to office use are provided in response to the question titled 'Credit Cards, Mobile Phones and Cars.'

#### OFFICE OF INFORMATION TECHNOLOGY

Outsourcing

Since the Office of Information Technology was only created in January 1994, functions were only brought in house as required. Some of the functions have been sourced externally and savings have been based on recruiting a person of appropriate expertise to perform that particular function. Those functions include:

	LSumateu
	Annual
Function	Savings
Payroll processing	\$10 000
Media monitoring	\$22 000
Public Relations Consulting	\$21 000
Market Research	\$22 000
Accounts processing	\$10 000
General ledger	\$10 000
No functions have been moved to a contr	racting out arrangeme

No functions have been moved to a contracting out arrangement since that June 1994.

Accommodation

In June 1994 OIT occupied the entire 12th floor and approximately 150 square metres on the 22nd floor within the Grenfell Centre. As the activities of OIT increased during 1994-95 the need for additional floor space to accommodate the resources required also increased. Consequently during the last 12 months temporary space on the 1st floor was used until, in several stages, OIT was able to occupy the entire 11th, 12th and 13th floors. This additional space was required to allow for the:

- escalation of the EDS project activities;
- accommodation of Crown Solicitor's staff involved with the EDS project:
- commencement of the Telecommunications Project;
- relocation of the Integrated Office Systems Project Team;
- commencement of the Electronic Services Business Project;
- commencement of the Spatial Information Project;
- imminent relocation of Southern Systems people from Glenside;
- establishment of the contract management function

The 11th and 13th floors were taken over from Primary Industries and the existing fit outs required very little change. The costs involved in making the tenancies suitable for OIT were as follows: 11th floor-remodelling, \$13 000; extension of security system, \$ 4 000; 13th floor remodelling, \$8 000; installation of security system, \$28 000; and purchase of fitted systems furniture, \$36 000

Each floor is approximately 1000 square metres and the increase in rental from occupying one floor to occupying three floors at \$270 per square metre per annum is expected to be approximately \$540 000 per annum.

Motor Vehicles

The Office of Information Technology neither maintains nor owns vehicles. It leases vehicles as required from State Fleet. Details in respect of the allocation of leased vehicles for private and home to office use are provided in response to the question titled 'Credit Cards, Mobile Phones and Cars.

SOUTH AUSTRALIAN ASSET MANAGEMENT CORPORATION

Outsourcing

The SAAMC Information Technology function has been outsourced to Southern Systems (a unit of the SA Government Office of Information Technology). The current arrangements for Computer Facilities Management and provision of Network Services will be in place until December 1996.

As at 1/7/95 the SAAMC payroll function has been outsourced to Lend Lease Corporate under a Bureau Services Agreement lasting until December 1996.

The decision to outsource these functions was made with regard to SAAMC's finite timeframe for operations (due to close down by December 1996) rather than significant cost reductions envisaged. The outsourcing costs are substantially lower than the alternative costs faced by SAAMC in setting up its own operations for such a limited timeframe.

Accommodation

SAAMC has not taken any additional rental space since June 94. However, in the process of winding up operations in New York, it has moved premises. This move has necessitated the breaking of a long term leasing arrangement of the vacated premises. Motor Vehicles

SAAMC currently owns and maintains 21 vehicles.

The total estimated cost of operating these vehicles in 1995-96 is \$116 350 of which 75 per cent represents part of the relevant employees' packages.

All 21 vehicles form an element of employees' packages and as such are available for business and private use.

SAAMC came into existence on 1 July 1994. Since that time no significant changes have been made to the motor vehicle fleet. LÖTTERIES COMMISSION OF SOUTH AUSTRALIA

Outsourcing

The Lotteries Commission of South Australia outsourced its internal audit function effective for the 1994-95 financial year.

The Lotteries Commission outsourced its cleaning function, effective 1 July 1995. The savings from outsourcing this function in 1995-96 are estimated to be \$60 000.

The Lotteries Commission will market test Advertising during 1995-96, focusing on two areas, ie campaign concept testing and post campaign evaluation. Concept testing will involve qualitative research techniques (focus groups) which will be sourced from leading Adelaide based research houses. Post campaign evaluation will use quantitative techniques (outbound mail/telephone surveys) and will seek to determine the level of motivation to consume the product and advertising burnout. Selection of research house(s) will be through an appropriate evaluation process.

Accommodation

The Lotteries Commission has not changed any accommodation arrangements since June 1994. Motor Vehicles

The Lotteries Commission of SA neither maintains nor owns vehicles. Details in respect of the allocation of leased vehicles for private and home to office use are provided in response to the question titled 'Credit Cards, Mobile Phones and Cars

**STATE GOVERNMENT INSURANCE COMMISSION** 

It is intended that the corporatised SGIC will be sold during the 1995-96 financial year. In particular, it is intended that an Information Memorandum be released in the near future. For this purpose a vendor's due diligence is being undertaken. As a result, the public disclosure of any information respecting SGIC needs to be strictly controlled and care needs to be taken to ensure that any such information is consistent with the information Memorandum and the Annual Report and the due diligence. This is to ensure that prospective purchasers obtain a true and fair understanding of the asset and that there is no confusion: any such confusion will reduce the price or lead to requirements for vendor's warranties which, thus far, we have been able to avoid.

For these reasons, the Crown Solicitor advises that the public release of information in respect of outsourcing, accommodation and motor vehicles would be inappropriate at this time and that such a public release of information would involve some commercial risk to the Government

If the Parliament insists that the information be provided it would be preferable if it could be provided at about the time that the annual accounts are published. Alternatively it could be provided to Mr Quirke MP in confidence.

#### MEMBERSHIP OF SUPERANNUATION SCHEMES

#### In reply to Mr QUIRKE.

The Hon. S.J. BAKER: As at July 1995 there were 297 members of the SSS Scheme. The numbers in the two closed schemes, are:

Pension Scheme Pensioners-12 966

Pension Scheme Contributors-10 274

Lump Sum Scheme Contributors—12 928

#### SOUTH AUSTRALIAN ASSET MANAGEMENT CORPORATION

#### In reply to Mr QUIRKE.

The Hon. S.J. BAKER: The South Australian Asset Management Corporation was established on 1 July 1994 in accordance with strategies adopted by the Government. The remuneration of SAAMC personnel is consistent with the requirements of people employed in the finance industry undertaking similar duties.

Comparisons with numbers reported to the Committee two and a half years ago are favourable in terms of salary ranges and the number of people earning the remuneration reported in the past. These comparisons though should be treated with caution as SAAMC's existence, size and objectives are very different from those of the State Bank of South Australia, two and half years ago.

Following are the comparisons as requested:

- (a) The total number of employees receiving total remuneration in excess of \$100 000 at a certain point in the past were as follows
  - As at 30/6/93—77 employees As at 30/6/94—63 employees

  - As at 30/6/95 (draft estimate until accounts are finalised)-21 employees.
- (b) The current year estimate of 21 includes 6 employees in offshore offices (1 in London, 3 in New Zealand and 2 in New York).
- (c) The two highest paid employees, one earning between \$260 001-270 000 and one earning between \$190 001-200 000 are both offshore based personnel.
- (d) The number of employees on 30/6/95 whose income from the Corporation and its controlled entities falls within a set of \$10 000 bands, over \$100 000 appear below:

	30/6/95	30/6/94	30/6/93
100 001-110 000	4	11	11
110 001-120 000	3	10	11
120 001-130 000	3	9	11
130 001-140 000	3	7	10
140 001-150 000	3	5	7
150 001-160 000	-	5	4
160 001-170 000	1	3	6
170 001-180 000	1	1	4
180 001-190 000	1	1	2

190 001-200 000	1	3	-
200 001-210 000	-	1	-
220 001-230 000	-	3	4
240 001-250 000	-	1	1
250 001-260 000	-	1	-
260 001-270 000	1	-	1
270 001-610 000	-	6	5
	21	63	77
NT-4			

Please Note:

(a) The offshore payments to employees are paid in foreign currency but they were translated into Australian dollars in current exchange rates to make comparisons in \$A valid.

(b) The above list differs from the information to be disclosed in note 30 of the financial statements, due to the inclusion of employees who do not meet the definition of an executive as defined in the Corporations Law. The above list is used to specifically respond to the Estimates Committee Question.

# STAFF, TREASURY AND FINANCE

# In reply to Mr QUIRKE.

**The Hon. S.J. BAKER:** As at the 30 June 1995, the Department of Treasury and Finance has 23 staff employed at the level of EL1 and above. Details of the remuneration package for each person is shown in Table 1.

As at the 30 June 1994, the Department of Treasury and Finance employed 23 staff at the level of EL1 and above. Details of the remuneration package for each person is shown in Table 2.

Name	Class	Position	Base Salary	Allowance	Total Salary	Super <sup>1</sup>	Motor Vehicle <sup>2</sup>	Performance Bonus	Total Remuneration
			\$ <sup>°</sup>	\$	\$	\$	\$	\$	\$
P Boxall	CEO	Under Treasurer	167,900		167,900	23,700	9,000		200,600
J Hill	EL3	Dep U/Treas Economic	82,417		82,417	17,308	8,027		107,752
A Tregilgas	Contract	Dep U/Treas Finance	82,000	35,035	117,035	5,852	7,113	10,000	140,000
R Harper <sup>*</sup>	Contract	General Manager SAFA	82,000	38,536	120,536	14,464			135,000
R Sexton	Contract	Chairman Asset Mg Task Force	185,000		185,000	9,250			194,250
M Walker	EL3	Commissioner State Taxation	82,417		82,417	17,308	8,401		108,126
P Gaetjens	Contract	Assist U/Treas State Enterprises	72,167	9,199	81,366	16,273	7,361	7,500	112,500
R Christie	Contract	Assist U/Treas Superannuation	72,167	1,072	73,239	14,648	7,113	5,000	100,000
F McGuinness	EL2	Assist U/Treas Acct & Fin Mgt	72,167	0	72,167	15,155	8,027		95,349
G DeGennaro	EL2	Assist U/Treas Debt & Asset Mgt	72,167	0	72,167	15,155	8,027		95,349
R Schwarz	EL2	Assist U/Treas Economics	72,167	0	72,167	15,155	8,027		95,349
P O'Neill	EL1	A/Assist U/Treas Budget	64,480	7,687	72,167	13,541			85,708
B Lindner	EL2	Principal Adviser Finance	72,167	0	72,167	15,155	8,401		95,723
A Negus	EL2	Deputy Commissioner State Taxation	72,167	0	72,167	15,155	8,627		95,949
K Cantley	EL2	Assist Gen Manager SAFA	72,167	0	72,167	10,825	8,259		91,251
P Ploksts	EL2	Assist Gen Manager SAFA	72,167	15,000	87,167	15,155	8,259		110,581
B Daniels	EL1	General Manager SAICORP	64,480	0	64,480	13,541	8,027		86,048
K Moore	EL1	Director, Public Fin Economics	64,480	0	64,480	13,541			78,021
J Wright	EL1	Director Budget Branch	64,480	0	64,480	13,541			78,021
D Prior	EL1	A/Assist Commiss State Taxation	64,480	0	64,480	13,541			78,021
B Walsh	EL1	Seconded OIT	64,480	0	64,480	13,541			78,021
J Beare	Contract	Chief Executive Superannuation Funds Management Corporation	96,000	0	96,000	20,100			116,160
A Stockwell	Contract	Investment Manager, Superannuation Funds Management Corporation	75,000	0	75,000	11,250			86,250

 TABLE 1: DEPARTMENT OF TREASURY & FINANCE

 EL1 Staff and above as at 30 June 1995

<sup>1</sup> Superannuation

Contract Staff: The superannuation component of the remuneration package is dependent on the specified contract conditions agreed to by contract staff.

Permanent Staff: The superannuation component of the remuneration package is dependent on the superannuation scheme of which the executive is a member

2 Motor Vehicles

\*

Contract Staff: The remuneration value of the motor vehicles is dependent on the conditions specified within the negotiated contract Permanent Staff: The remuneration value of the motor vehicle used by permanent staff EL-2 and above is based on the type of car, the average private use of 80 per cent and on an average of 20,000 kms travelled. The dollar value applied has been supplied by the Office for the Commissioner for Public Employment

R Harper, on completion of the first year of the contract, subject to satisfactory performance, the package will increase to \$150,000 for the remaining 4 years of the contract.

# TABLE 2: DEPARTMENT OF TREASURY & FINANCE EL1 Staff and above as at 30 June 1994

			L1 Staff a	nd above as at	30 June 19				
Name	Class	Position	Base Salary \$	Allowance \$	Total Salary \$	Super <sup>1</sup> \$	Motor Vehicle <sup>2</sup> \$	Performance Bonus \$	Total Remuneration \$
P Boxall	CEO	Under Treasurer	157,900		157,900	23,700	9,000		190,600
J Hill	EL3	Dep U/Treas Economic	82,000		82,000	17,220	8,027		107,247
Vacant		Dep U/Treas Finance							
J Harding	EL1	A/General Manager SAFA	82,000	17,937	99,937	17,220			117,157
M Walker	EL3	Commissioner State Taxation	82,000		82,000	17,220	8,401		107,621
G De Gennaro	EL1	Assist U/Treas State Enterprises	64,063	7,687	71,750	13,453			85,203
B Daniels	EL2	Assist U/Treas Financial Services	82,000		82,000	17,220	8,027		107,247
J Parkinson	EL1	A/Assist U/Treas Acct & Financial Mgt	64,036	5,000	69,063	13,453			82,516
B Lindner	EL2	Assist U/Treas Infrast & Asset Mgt	71,750	0	71,750	15,068	8,401		95,219
R Schwarz	EL2	Assist U/Treas Economics	71,750	0	71,750	15,068	8,027		94,845
I Proctor	EL2	Assist U/Treas Budget	71,750		71,750	15,068	8,027		94,845
A Negus	EL2	Deputy Commissioner State Taxation	71,750	0	71,750	15,068	8,627		95,445
K Cantley	EL1	Assist Gen Manager SAFA	64,063	7,687	71,750	9,609			81,359
P Ploksts	EL1	Assist Gen Manager SAFA	64,063	7,687	71,750	13,453			85,203
K Moore	EL1	Director, Public Fin Economics	64,063	0	64,063	13,453			77,516
J Wright	EL1	Assist Director Capital Works	64,063	0	64,063	13,453			77,516
D Prior	EL1	Director Superannuation	64,063	0	64,063	13,453			77,516
B Walsh	EL1	Director Corporate Ser- vices	64,063	0	64,063	13,453			77,516
G Bethune	Contract	General Manager Task- Force State Bank	120,000	0	120,000	6,000			126,000
J Beare	Contract	Chief Executive SASFIT	96,000	0	96,000	20,160			116,160
A Stockwell	Contract	Investment Manager SASFIT	75,000	0	75,000	11,250			86,250
R Ruse	Contract	Executive Chairman, GAMD	120,000	0	120,000	25,200	8,401		153,601
J Martin	Contract	Deputy Chairman GAMD	120,000	0	120,000	25,200	8,027		153,227
1 Superar	nuction								

Superannuation The superannuation component of the remuneration package is dependent on the specified contract conditions agreed Contract Staff: to by contract staff. Permanent Staff: The superannuation component of the remuneration package is dependent on the superannuation scheme of which the executive is a member

Permanent Staff: The remuneration value of the motor vehicle used by permanent staff EL-2 and above is based on the type of car,

the average private use of 80 per cent and on an average of 20,000 Kms travelled. The dollar value applied has been

within the negotiated contract

supplied by the Office for the Commissioner for Public Employment

The remuneration value of the motor vehicles is dependent on the conditions specified

2 Motor Vehicles

Contract Staff:

#### BANKRUPTCY FIGURES

In reply to **Mr QUIRKE**. **The Hon. S.J. BAKER:** Throughout 1993 and 1994 personal and partnership bankruptcies declined in both Australia and South Australia. In 1994 total South Australian bankruptcies fell by 4.4 per cent, after a 6.4 per cent fall in 1993. Therefore, bankruptcies in South Australia fell by 10 per cent between 1992 and 1994.

During the first quarter of 1995 personal and partnership bankruptcies increased. Rising interest rates, which are beyond the control of State policies, are partly responsible for the rise in bankruptcy figures.

South Australia's share of total Australian bankruptcies was 12.5 per cent during 1994. This remains below the shares of 17 to 18 per cent experienced during the second half of the 1980's.

NUMBER OF BANKRUPTCIES AND ADMIN. ORDERS							
	NSW VIC. QLD. SA WA TAS. AUST.						
Total 1993	4 189	3 576	2 541	1 784	1 600	626	14 718
Total 1994	3 803	3 239	2 518	1 706	1 381	674	13 662
March Quarter 1995	893	691	746	509	414	161	3 499

#### LUMP SUM SUPERANNUATION SCHEME

#### In reply to Mr OUIRKE.

The Hon. S.J. BAKER: Approximately 850 applications were received near to the closing date of the lump sum scheme. All but 177 of these applicants (who failed to complete the necessary medical evidence and therefore did not become members) were accepted as members. Several applications were received late for reasons that were acceptable to the Board. These people were also admitted as members.

#### **GOVERNMENT VEHICLES**

#### In reply to Mr QUIRKE.

The Hon. S.J. BAKER: The total number of vehicles in the Government's service (as at the end of May 1995) is 8715. This figure includes 892 plain plated vehicles and 7823 blue plated vehicles.

#### SGIC/HEALTHSCOPE

# In reply to Mr QUIRKE.

The Hon. S.J. BAKER: In accordance with the terms of the sale of SGIC Hospitals entered into on 16 February 1994 the Kiandra Private Hospital, Parkwynd Private Hospital, Hutt Street Private Hospital, Griffith Private Hospital, Holdfast Private Hospital, The Vales Private Hospital and Darwin Private Hospital were sold for a total base consideration of \$75.9 million including 13.2 per cent of the capital of Healthscope. This consideration comprised:

	P
Cash	60.9 million
Equity in Healthscope	15.0 million
	75.9 million

In connection with the issue of shares SGIC agreed not to sell or deal with any of its shares for a period of six months, from the date of listing of Healthscope's shares. From the expiration of this period until 30 June 1995, SGIC must notify Healthscope of its intention to sell any of its shares before it may actually sell those shares.

In connection with the issue of shares to SGIC Healthscope made various covenants including that it would not issue any shares for a period of 12 months after listing without prior written consent from SGIC, unless the total number of Healthscope shares on issue does not exceed 10 per cent of the number of Healthscope shares on issue at that time.

The escrow agreement expires on 30 June 1995. SGIC currently holds 8 892 100 shares which is approximately 13.8 per cent of Healthscope's issued capital. SGIC is therefore still a significant shareholder in Healthscope. SGIC is currently carefully considering various possibilities to reduce its shareholding but any decision will depend on the state of the share market and will be consistent with maximising returns from that disposal.

# CONTRACT FOR THE INSTALLATION, SERVICE AND **REPAIR OF GAMING MACHINES**

#### In reply to Mr QUIRKE.

The Hon. S.J. BAKER: The contract between the State Supply Board and Bull Information Systems Australia Pty Ltd is of three years duration commencing from 9 July 1994, the date the Board first requested Bull to perform services under the contract.

The agreement also provides for a one year extension of the agreement subject to a written request from the Board. Any such written request must be made at least six months before the expiration of the term of the agreement.

#### PREMIUMS

#### In reply to Mr QUIRKE.

The Hon. S.J. BAKER: I confirm my statement to the Committee that the term policy is not affected. Policy holders continue to have the contract which will be taken over by the new owner.

#### ASSET MANAGEMENT TASK FORCE-LEGAL WORKS

#### In reply to Mr QUIRKE.

The Hon. S.J. BAKER: The following is a list of contracts let for legal work by the Asset Management Task Force during the period 1 July 1994 to date. In the majority of cases, these contracts are let through the agency of the Crown Solicitor or his appointed delegate. The list includes payments made to the Crown Solicitor for work undertaken directly by the Crown Solicitor on behalf of the Asset Management Task Force.

#### LEGAL CONSULTANTS-AMTF

FIRM	PROJECT	AMOUNT PAID TO 21/6/95 (\$)
Minter Ellison Baker O'Loughlin	PASA legal due diligence	107109
Ū.	Examine material contracts and principal assets re	
	MRad	6257
	Review of contractual arrangements-information	
	technology—SGIC	20933
	Legal examination of insurance policies—SGIC	10518
	Prepare PASA Haulage Agreements	150617
	Contractual issues for PASA sale	87367
Lazlo Ferdinandy	Legal aspects of PASA privatisation	1220

Mellor Olsson	State Clothing computer software agreement	774
Johnson Winter & Slattery	Review outwards reinsurance contracts and advise on corporate structure—SGIC Legal examination of insurance policies—SGIC Advice on residual value insurance and inward reinsurance transactions—SGIC	8547 13351 (a)
Fisher Jeffries	Drafting of PASA sale contract Examination of credit risk insurance and securitisation transactions—SGIC	(a) (a)
Finlaysons	Taxation advice & taxation matters generally re SGIC corporatisation & sale Legal examination of insurance policies—SGIC Examination of mortgage protection or indemnity insurance transactions—SGIC PASA Corporatisation—taxation advice Legal due diligence Forwood Products	13443 9794 2770 4731 (a)
O'Loughlins	Legal work associated with Bulk Handling Plant sale & preparation of haulage agreements	7544
Phillips Fox	Prepare agency or management agreement—SGIC Preparation of sale contract—State Clothing Corporation Advice re Marino Asphalt Plant	10112 25031 (a)
Stratford & Co	SGIC due diligence process—litigation assessment	(a)
Kelly & Co	Examination of SGIC contracts	(a)
Mouldens	Legal examination of insurance policies—SGIC	19995
Crown Solicitor's Office	Seconded Personnel	143640
Crown Solicitor's Office	PASA Sale SGIC Sale Forwood Sale State Clothing Sale Shack Freeholding Sale Mount Burr Mill Sale Various Projects (including admin costs)	167176 16246 2733 117 764 133 80911

LEGAL CONSULTANTS-AMTE

As mentioned in my reply to the Committee, accounting and other consultants engaged by the Task Force may also employ the services of legal firms as sub consultants for particular projects from time to time, which amounts are paid directly by the contracting firms and are not included in the above list.

#### SAGRIC

In reply to Mr QUIRKE.

The Hon. S.J. BAKER: Earlier in 1995, the Government rationalised the shareholding of SAGRIC. The Minister for Industry, Manufacturing, Small Business and Regional Development became the major shareholder holding 80 per cent of the issued share capital

with the Treasurer holding the remaining 20 per cent. In the past, four Ministers of the Crown had been equal shareholders in the company.

## Minister for Environment and Natural Resources, Minister for Family and Community Services, Minister for the Ageing

#### MEN AGAINST SEXUAL ASSAULT (MASA)

#### In reply to Mrs GERAGHTY.

The Hon. D.C. WOTTON: There has been no funding application received by the Department for Family and Community Services from the group Men Against Sexual Assault.

I have not provided a grant to MASA as I first indicated; however I did provide a once-off grant to the Men's Contact and Resource Centre which is closely allied to MASA.

MASA do receive in kind support from the Department for Family and Community Services through the Domestic Violence Resource Unit, which has bought \$200 of white ribbons and which publicises this and MASA's other activities.

The funding policies which determine the allocation of grants to non-government organisations do not give priority to the funding of

primary prevention domestic violence services such as MASA. At the present time priority for recurrent funding in the area of domestic violence services is given to crisis services such as women's shelters and the domestic violence helpline.

# WHEELCHAIR ACCESSIBLE BUS TRIALS

#### In reply to Ms GREIG.

The Hon. D.C. WOTTON: An important feature of the forthcoming trials of accessible buses is that it enables the wheelchair users and people with other disabilities to become familiar with the accessible buses and to be involved in the development and selection of the systems to be used here.

Some static trials commenced earlier this year with TransAdelaide arranging with the bus body builder (PMC of Royal Park) to construct mock-ups incorporating two different kinds of ramps. One is the commercially available ramp of German manufacture (Bodé), the other has been built locally. TransAdelaide has arranged for the Bodé ramp to be fitted to the first two low-floor buses for the first trials.

The trials of these buses are very timely as we are involved with a national taskforce which is developing Disability Standards for accessible transport under the Disability Discrimination Act during the next few months. These Standards will be released nationally for consultation in the latter part of this year.

The development and testing of the ramps is a joint effort of the Passenger Transport Board, TransAdelaide and the disability community through a reference group led by Mr Maurice Corcoran of Disability Action, an advocacy group for people with disabilities. The spirit of cooperation between the Government and the disability community in this project is very pleasing and is very much due to the excellent efforts of Mr Corcoran who was also chosen by the Australian Disability Consultative Council to be one of three people representing people with disabilities on the national taskforce developing Accessible Transport Disability Standards. Prior to the trials two public forums will be held at the Disability

Information Resource Centre (DIRC), 195 Gilles Street, Adelaide, on Wednesday, 2 August 1995, between 11 a.m.-1 p.m. and again between 6 p.m.-8 p.m.

The Minister for Transport has asked me to advise the honourable member that she will arrange for more information about the bus trials to be distributed to members of Parliament as it becomes available.

#### 1994-95 HACC FUNDING

#### In reply to Ms STEVENS.

The Hon. D.C. WOTTON: The Commonwealth's offer was growth of 8.11 per cent in 1994-95 representing a total funding level for 1994-95 of \$57 700 233 for the HACC Program in SA. The total State's share required to match the total growth offered (\$4.321 million) was \$1 657 968.

The State's share of the matched funding required for the Program was obtained from three different sources

1. The Government provided \$539 000 (\$1 404 743 total matched funding) in direct funding through the Department for Family and Community Services

2. The non-government sector provided \$679 543 in recurrent funding (providing \$1 359 087 in total matched funding),

3. Other Government agencies and the local government sector provided the balance consisting of:

Other Government sources (total funding \$298 880)

Local government sources (total funding \$371 594)

The Program has in return put an additional \$1 369 175 pa in State and Commonwealth funds into projects run by the nongovernment sector, which include program for carers, Aboriginal people and for rural and remote areas.

The following non-government organisations provided all or some of the State's share of funding for recurrent projects. However as can be seen a significant proportion of the 'non-government funds' were derived from the disability sector which in turn receives funding through the Disability Services Office. Auspice/Project Total Matched Funding

	\$
Aged Cottage Homes	
McLaren Vale Club	26 000 pa
Wyatt Holidays (North and South)	128 000 pa
Dunjiba/Umoona Council	•
Aboriginal Aged Care Services	120 000 pa
Moore Street, Adelaide Day Care	•
Home Help (North/South Metro)	60 000 pa
Crippled Children's Association	-
Family Care Packages	400 000 pa
Townsend House—Respite	50 000 pa
Spastic Centres of SA (SCOSA)	-
In Home Support Packages	300 000 pa
Outcome Respite	193 750 pa
Adelaide Central Mission	-
'Do Care' Expansion	106 947 pa
St John Volunteers—Country Visiting	37 100 pa
Alzheimers Association—Expansion	55 620 pa
The State contribution was sufficient to a	chieve the full entitle-

The State contribution was sufficient to achieve the full entitlement to South Australia under Commonwealth HACC funding

In 1992-93 the State Government contribution was \$1 745 945 and the non-government contribution was \$27 900. In 1993-94 the State Government contribution was \$2 156 070 and the nongovernment contribution was \$244 357.

The Commonwealth Government has not yet formally indicated the level of growth funding to be made available to South Australia. Preliminary indications are that growth funding of 6.8 per cent including cost supplementation will be offered. This equates to a total matched funding of \$5.413 million (\$3.336m Commonwealth and \$2.077m State's share).

and \$2.07 In State \$ share). The State 1995-96 Budget the Government has allocated \$0.860m State's share funding which when matched with Common-wealth funds of \$1.38m will provide \$2.24m which will be used to address the Government's identified priorities for the Program in SA.

The balance of the State's share of funding will be raised from other State departments, local government and the non-government sector. These groups will be asked to tender to provide services and the State's share of the funding to address the identified priorities in geographical and service needs.

In the 1995-96 funding round organisations will be asked to tender to provide services in the priority areas identified by the Government. If in some of the priority areas there are no organisations willing to develop services the Government will use the State's contribution to the HACC Program to meet any needs and gaps

The Minister has set a number of priorities for the HACC Program over the next three years, and the 1994-95 funding was used successfully to address these priorities. The priorities are carer support, respite care, services to people of non-English and Aboriginal backgrounds, home help and personal care services and pursuing regional equity.

The non-government contribution to the HACC Program in 1994-95 was \$679 543 in recurrent funding.

# FAMILY AND COMMUNITY DEVELOPMENT **GRANTS—ABORIGINAL PEOPLE**

In reply to **Ms WHITE. The Hon. D.C. WOTTON.** As stated by the member, some \$3.767 million is allocated for expenditure in the 1995-96 budget for family and community development grants through Program 4: Services for Families and Children at Risk. This amount includes a significant proportion of grants to agencies who provide services to Aboriginal families and children at risk.

During 1994-95 some \$1.230 million was spent on grants to agencies providing services to Aboriginal families and children through Program 4, including:

Nunga Minimis Aboriginal Women's Shelter	\$242 000
4 Aboriginal Community Centres	\$ 88 000
Weena Mooga Gu Goodba	\$ 54 000
SA Aboriginal Child Care Agency	\$302 200
Aboriginal Family Support Program	\$281 530
Aboriginal Family Care Program	\$262 000

The \$102 000 for 1995-96 for family and community development grants reported in Program 1: Planning Services for Aboriginal People refers to funds allocated to three programs:

Aboriginal Youth Training

SA Aboriginal Child Care Agency

Anglican Community Services.

These funds were mistakenly reported under Program 1 and should have been recorded under Program 2 : Services for Young People who Offend or who are At Risk (in the case of the Aboriginal Youth Training Program) or Program 4 (in the case of the other two programs).

## THE SHED—SALISBURY

#### In reply to Ms WHITE.

The Hon. D.C. WOTTON: The Department for Family and Community Services, via the Manager of the Salisbury District Centre, has recently provided the Shed with \$500 from the Community Social Work Fund to support their volunteer program.

In the past (approximately 12-18 months ago) some \$250 was provided through the Salisbury office budget to purchase weightlifting and similar equipment.

At a meeting held on 27 June 1995 the Chief Executive Officer of State Aboriginal Affairs indicated that there was a strong possibility of once-off funds being provided immediately, and that he would support an application from the Shed for recurrent funds.

The manager of Salisbury Office has stated that she will also support further funding through crime prevention. However the Shed has previously received funds and crime prevention funds are onceoff.

## WHAT IS THE EPA DOING WITH INDUSTRY?

#### In reply to Ms GREIG.

The Hon. D.C. WOTTON: Since proclamation of the Environment Protection Act on 1 May 1995, the Office of the Environment Protection Authority has recorded a total of approximately 240 complaints from the public concerning either noise, air or water pollution

Specific information is not readily available on those cases which could be regarded as environmental 'negligence' by industry. A significant number of the complaints arise from domestic premises in the case of noise (approximately 80).

All complaints are followed up by the Environment Protection Authority either through inspection by authorised officers and/or by correspondence to the person or company which has allegedly caused environmental nuisance or harm.

Generally, the Environment Protection Authority is able to gain the co-operation of industry in ensuring improved environmental management. Environment Protection Orders have been served on two companies which were reluctant to address environmental concerns that had been identified. Environmental Protection Orders have also been served on two owners of excessively noisy domestic air conditioners

## IMPLEMENTATION OF DOG AND CAT MANAGEMENT ACT

#### In reply to Ms GREIG.

The Hon. D.C. WOTTON: I am advised by the Local Government Association that many councils have instructed officers to report on local dog and cat issues. These reports will be considered as soon as possible and, at that stage, councils will determine appropriate strategies. The Local Government Association cannot advise on the exact number of councils which intend to implement cat control programs. This information will not be available until councils have thoroughly considered their options and consulted with their residents

Officers of my department have implemented a cat management education campaign. Information on the legislation and responsible cat ownership has been distributed to all vets, pet shops, councils and thousands of members of the public. All forms of media have been involved and, to date, response has been positive. An education kit is currently being developed for schools. Educational displays and materials have been made available for State and local government venues as well as community and special interest group functions. The dog management education program is to be determined by the Dog and Cat Management Board in conjunction with the Local Government Association. The board has been established and has met on several occasions to consider the regulations under the Act and finalise forms and other administrative matters. Both the dog education campaign and the formation of dog and cat consultative committees are priorities to the board and, I am advised will be initiated as soon as possible.

## **RESIDENTIAL AREAS AT WIRRINA**

#### In reply to Mr CLARKE.

The Hon. D.C. WOTTON: In May 1994 the Government determined to prepare a Plan Amendment Report (PAR) to ensure the appropriate zoning of Wirrina Cove. Preparation of PARs is the responsibility of the Minister for Housing and Urban Development (MHUD). Advice was provided on domestic waste water, storm water and water supply management, native vegetation protection issues and on the landscape and visual amenity implications of the developments adjacent to the coast.

Government adopted the view that the development issues were of such a nature that they could be considered effectively through the preparation of a PAR. It is through the PAR that consultation has occurred which has resulted in appropriate solutions for current issues and those that could be foreseen.

The preparation of the PAR involved its consideration by several government departments and the provision of advice which addressed the specific areas of concern. The Department of Environment and Natural Resources responded through this process.

#### FREEHOLDING SHACKS

#### In reply to Mr CLARKE.

#### The Hon. D.C. WOTTON:

- The Government has endorsed the recommendation of the Shack Site Freeholding Committee that 1664 of the 1926 shacks located on Crown and reserved land throughout the State be offered freehold title, subject to prior compliance with a number of criteria. Responsibility for initial implementation of the recommendation has been handed to the Asset Management Task Force.
- The report of the Shack Site Freeholding Committee, which is available to the public, lists the number and location of shacks recommended for freehold.
- Sites not recommended for freehold are mostly located at Milang, Fisherman Bay South (Port Broughton) and Glenelg River (South East). A few sites surrounded by National Park or private land were also not recommended for freehold.
- The freehold purchase price is equivalent to the unimproved land value. Shack owners will also be required to meet the cost of complying with the freeholding criteria (i.e. installation of approved effluent disposal facilities, survey, access, etc.)
- Rent review periods for shacks on Crown and Reserved land vary from three to five years according to the conditions of the lease and review dates also vary. Rent reviews are undertaken as they fall due and are based on current market values.
- The revenue from shack sites in 1994-95 was \$752 187.89. Recent rent reviews indicate a marginal increase of 2 per cent-3 per cent in the general level of rentals in 1995-96, however, total revenue from this source may decrease depending on the number of lessees who take up the freeholding option.

#### **BUDGET CUTS DENR**

#### In reply to Mr CLARKE

The Hon. D.C. WOTTON: Staff cuts in each area of Department of Environment and Natural Resources are as follows:

Total staff reductions, full time equivalent positions (FTE) 79. (Reductions include non-filling of vacant positions.)

Red	uctions	in each	Group	(area)	):
	Resour	rce Info	rmation		

ductions in each oroup (area).	
Resource Information	- 10
Corporate Services	- 4
Land Services	- 17
Natural Resources*	- 23
Botanic Gardens	- 6
Environment Protection Authority	- 5
Water Resources	- 5
Community Education and Policy Developmen	ıt - 7
Ministers Office	- 2
Total	- 79

\*Of the 23 positions from the Natural Resources Group, only 2 are National Park Rangers. A number of the positions relate to work that will be contracted out and there has been a focus on reducing administration overheads.

The reductions can be justified when seen in the context of increased spending in National Parks in total.

#### CONSULTANCIES AND CONTRACTS

# In reply to Mr CLARKE.

The Hon. D.C. WOTTON: The reply is as follows:

#### CONSULTANCIES LET BY THE DEPARTMENT OF ENVIRONMENT & NATURAL RESOURCES

Contractor	Cost \$	Purpose	Tender	Spec	Rec'	Report
Mark Coleman	17 500	Business Planning	Selective	No	Yes	No
Mack Consulting Group	29 000	Review Corporate Infrastructure Branch	Selective	No	Yes	Yes
Mack Consulting Group	50 000	Strategic Planning	Extension	No	Yes	Yes
Deloitte Touche Tohmatsu	89 000	Financial Management and Reporting Processes	Yes	No	Yes	Yes
Price Waterhouse Urwick	22 000	Review Dept Data Model	Selective	No	No	No
Opticon		Computer System Conversion		Yes		
	4 500	1) Review of Document Imaging Strategy	Selective		Yes	Yes
	15 000	2) Review Tats Conversion Review Project	Selective		Yes	Yes

Contractor	Cost \$	Purpose	Tender	Spec	Rec'	Report
	26 000	3) Detailed Review of Tats Strategies	Extension to (2	)	Yes	Yes
	45 500					
Keith Reynolds	94 000	Installation Concept Payroll System	Selective	Yes	Yes	Internal
Mack Consulting Group	7 000	Structural Review 1) Review of Printing and Bookbinding	Selective	No	Yes	Yes
	25 000	Function 2) Review of Business Services and Systems Support Branches	at Corporate Level		Yes	Yes
	32 000	bystems support Dranenes	Level			
Market Research	11 000	Market Research	No	No	No	Yes
Deborah Parker	11 000	Human Resource Mgt	No	No	Yes	Yes
Clements	5 000	Human Resources Mgt	No	No	Yes	Yes
Computer Power	30 000	Environmental Data Base	Yes	Yes	Yes	Yes
CSIRO	56 500	Wingfield Monitoring of Adelaide Area	Waived	No	No	Yes
DDB Needham	37 000	Stormwater Codes of Practice Marketing	Yes	No	No	Media Campaign
Various Laboratories	40 000	Ambient Water Quality Monitoring	No	No	No	Data
Quoin Technologies	15 000	Environmental Authorisation Procedures Manual	No	No	Yes	Yes
		Contracts over \$100 000				
Contractor	Cost \$	Purpose	Tender		Spec	S'vision
Emoleum Pty Ltd	137 0	137 000 Upgrade Roads			Yes	Internal
Clarksons Pty Ltd	210 0	00 Restoration Palm House	Yes		Yes	SACON
Allied Engineering	365 2	200 Restoration Palm House	Yes		Yes	SACON
McMahon Services	142 2	Demolition Tram Barn	Yes		Yes	Internal
Barossa Sand & Metal Supplies	s 116 0	000 Soil Mixing	Yes		Yes	Interal

CONSULTANCIES LET BY THE DEPARTMENT OF ENVIRONMENT & NATURAL RESOURCES

In reply to the question 'Have agreements under environmental improvement programs been finalised, and will the Minister release details?

The environmental improvement programs are currently being negotiated and when finalised it will be made public.

#### ANIMAL WELFARE

#### In reply to Mr CLARKE.

The Hon. D.C. WOTTON: The most significant features contributing to the \$271 000 reduction in 1995-96 recurrent expenditure allocation for animal welfare were the removal of a once only payment in 1994-95 to 'Cat Watch' for establishing a public education campaign promoting responsible cat ownership in conjunction with the Dog and Cat Management Act, and the transfer of the operation of the Dog and Cat Management Fund to the Local Government Association.

#### STATE HERITAGE

In reply to **Mr CLARKE**. **The Hon. D.C. WOTTON:** This year's expenditure allocation for State Heritage has been reduced by \$59 000 predominantly in anticipation of the transfer of property management components of some heritage properties. Property management of heritage places is not core business of the State Heritage Branch

#### **BOTANIC GARDENS AND HERBARIUM**

#### In reply to Mr CLARKE

The Hon. D.C. WOTTON: Expenditure in 1994-95 on the two sub-programs mentioned was inflated by spending of Commonwealth grant funds for the Palm House restoration. This project is now nearing completion and the 1995-96 estimate reflects the base expenditure level.

No jobs will be lost by Botanic Gardens staff as work on the project was contracted out.

#### LAND REGISTRATION

In reply to Mr CLARKE.

The Hon. D.C. WOTTON: The land registration and titling sub program includes activities associated with both land titling and land surveying. It is estimated that in 1995-96 there will be a reduction of 6.5 positions from this area. Areas where reductions will occur have been identified and will not impact on the conveyancing/plan examination functions carried out in the Land Titles Office. They will result from contracting out document scanning work currently carried out in house, reductions in the surveying area and staff savings resulting from the establishment of the Land Information Centre.

The reduction of \$832 000 in recurrent expenditure is largely a result of staff reductions made in 1994-95 and savings in operating costs. None of these had a direct impact on conveyancing activities and were achieved through continuous improvement in work processes and organisational reform.

The average daily lodgement rate for a Friday is 1130 transactions as compared to around 730 for the other days of the week.

There are a number of different processes carried out as part of the registration process. The following are indicative of average processing times for the more critical activities:

1	2	
·	examination of a plan/survey	12 days
·	examination of documents	20 days

٠	production of new title	25 days
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These indicative processing times will not be extended by the cuts within this sub-program. I am aware that these times are of some concern to the conveyancing and survey industries and I can report that the Land Services Group is actively working with its clients to reduce these to a more acceptable level.

#### FUNDS FOR A SENIORS PROGRAM

# In reply to Ms STEVENS.

The Hon. D.C. WOTTON: As stated, organisations received \$138 940 in 1994-95 for seniors programs. Actual funds for 1995-96 for seniors programs will be \$146 000.

#### COUNCIL OF THE AGEING FUNDING

#### In reply to Ms STEVENS.

**The Hon. D.C. WOTTON:** In 1994-95, Family and Community Services provided \$65 970 to the SA Council of the Ageing. This will be carried over until the end of 1995 pending a review of the peak bodies funding sub-program.

#### THE BUDGET AND BUDGET PRESENTATION

#### In reply to Ms STEVENS.

**The Hon. D.C. WOTTON:** The difference between recurrent expenditure for FACS on page 154 of the Estimates of Receipts and Payments of \$230.349 million in 1995-96 and page 435 of the Program Estimates which indicates \$233.849 million is 'Interagency support services not paid for' of \$3.5 million reflecting payments on the Department's behalf made by the Department for Building Management.

The \$5 million difference between appropriation from Consolidated Account, \$149.479 million according to Program Estimates on page 439 and \$144.479 million according to the Estimates of Receipts and Payments on page 154 relates to an excess in Capital receipts over Capital payments being netted off against Recurrent funds in the Estimates of Receipts and Payments. The difference between the two figures results from different formats used in those estimates.

#### FACS DEPOSIT ACCOUNT BALANCES 30 JUNE 1994 AND 30 JUNE 1995 (ESTIMATED)

#### In reply to Ms STEVENS.

**The Hon. D.C. WOTTON:** At 30 June 1994 the balance of the FACS deposit account was \$10.765 million (Recurrent funds \$6.359 million and capital funds \$4.406 million) and the estimated balance at 30 June 1995 is \$3.020 million (all recurrent funds).

#### ADOLESCENTS IN CARE

#### In reply to Ms STEVENS.

**The Hon. D.C. WOTTON:** Community Residential Care provides 56 beds for adolescents between the ages of 12 and 18, who are either under the Guardianship of the Minister or on other care orders. These young people generally come into care because of abuse and neglect issues.

These young people present with multiple needs and issues ranging from at risk behaviour, educational needs, health issues, psychiatric issues, behaviour disorders.

Residents presenting with the most difficult behaviours and/or with psychiatric disorders would average between 12-15 per year.

The proposed inter-agency model is in the first stages of negotiation between the Department for Education and Children's Services, Health and the Department for Family and Community Services. Family and Community Services has indicated its preparedness to allow the use of the Lochiel Park Campus as a way of providing the accommodation for the most disturbed of these adolescents. There would be approximately 18 beds available.

This is dependent on the availability of the mobile treatment team being mooted by SAHC. There is strong informal support for this parallel proposal from DECS, DFACS and the SAHC. However further negotiations need to occur around the resourcing of this model.

#### STAFFING

#### In reply to Ms STEVENS.

The Hon. D.C. WOTTON: The 115 full time equivalents (FTEs) difference between 30 June 1994 (1185) and 30 June 1995 (1070 estimated) reflects the difference between the number of people paid by the Department in the last pay period for each year. This figure therefore includes vacancies for reasons such as leave with out pay and positions in the process of being filled as well as positions that have eliminated (30 June 1995 target was 1085). In addition FACS introduced a new human resources management system during 1994-95 and it was discovered that the system being replaced had been double counting some staff who were in the process of being rehabilitated from workcover injuries. These staff are given positions that usually are in a different location and at a different classification than their normal position. The previous system counted these staff at the location where they were paid and at the location where salary maintenance payments were paid. Eighteen FTEs were involved. Part of the other variations between

the two figures in question can be explained by the 75 Targeted Separation Packages (TSPs) given by the Department.

The issue of packages has not significantly impacted on service delivery as packages were only offered to the following groups:

Long term workers compensation cases	14
People occupying positions required for employees	
returning from leave without pay	2
People in positions no longer required due legislation	
changes dealing with young offenders	7
People in positions effected by restructure budget cuts:	
Community support order program	1
Warrants default program	1
Closure of Glandore Community Unit	2
Closure of regional offices	2
Night Officers, Magill Training Centre	3
People in admin/support position to be abolished:	
Head Office	35
Other	5
People in lieu of reassigning excess employees	
from other agencies	3

from other agencies 3 The remainder of the difference relates to term appointments made in 1993-94 to tackle backlogs in Child Protection cases that finished in July 1994.

The average employment of full-time equivalents in field services in FACS over the 1994-95 year were 496.2.

The question of whether it is the practise of DFACS to leave vacancies unfilled to balance the budget does not arise as the Department was well within budget.

The average length of time to fill vacancies in the department is 6-8 weeks.

Delays in filling vacancies are inevitable and are therefore taken into account by Managers in local service delivery arrangements. Delays result from the time lag that occurs when positions are vacated until a new person can be appointed. Delays can also occur due to difficulties in recruiting suitably qualified personnel to certain areas e.g. country positions.

The average sick leave rate per worker for DFACS is 4.71 as at May 1995. At present the sick leave system that FACS is using can not break down this figure any further. Therefore FACS cannot provide the specific sick leave rate for Community Support Workers or other field staff. Data for the past five years is not available at the present time.

The number of youth workers employed in the Department in 1991-92 was 50, in 1992-93 was 41, in 1993-94 was 33, and in 1994-95 was 37.

#### COMMUNITY SERVICE ORDERS

#### In reply to Ms STEVENS.

**The Hon. D.C. WOTTON:** There has been no effect on the Department's ability to manage community service orders and supervision orders as a result of staff reductions within FACS.

Data for the period 1/4/94 to 31/3/95 shows that 81 per cent or 518 young offenders successfully completed their community service order commitments. Of the 19 per cent who failed to complete their orders almost 10 per cent either did not begin the program or could not be located. Three per cent of young offenders who failed to complete their orders were incarcerated as a result.

The department is currently working on a number of proposals to improve successful outcomes in CSO programs. These include liaising with the Youth Court to ensure that correct addresses are used and swift referrals occur; developing case plans for each young offender to ensure that an appropriate level of supervision is implemented; developing a range of innovative responses aimed at targeting Aboriginal young offenders; and the use of weekend work programs and intensive bursts of work activity outside of business hours.

Data is not available at this point in time on the number of young offenders who reoffend once they have completed community service orders or conditional release. Plans for 1995-96 include the establishment of a recidivism study that will provide ongoing data. To reduce reoffending the department ensures that young offenders, upon completion of their orders, have a suitable placement and are involved in a range of suitable programs.

Very few Community Residential Care placements break down due to the fact that this program persists with the most difficult adolescents in the state. If a child is not suited to one particular unit or placement, they are given the opportunity to be placed in another unit with specialist programs and interventions to help them succeed. This support is offered to all adolescents in care until they reach the age of 18 or until they are able to live successfully and independently in the community.

Reasons for placement breakdown that do occur include offending behaviour and subsequent incarcerations, and mental health problems.

Data is not currently available on the percentage of young people

In the last twelve months 25 charges of assault occurred against staff in Community Residential Care facilities. It should be noted that many of the charges were committed by a small group of residents who often lash out at staff when disciplined.

Data is not currently available on offences committed outside of units. However, anecdotal reports suggest that offending behaviour outside of residential units occurs less often than that which occurs within units.

#### TRAINING AND DEVELOPMENT

In reply to Ms STEVENS. The Hon. D.C. WOTTON: The Training and Development Unit, consisting of three (3) staff, will report to the Manager, Human Resources. The new unit will be a broker and purchaser of training and development activities. Training and development activities will be provided by training providers.

Although the new Training and Development Unit will mainly act as a purchaser of training, some training may be delivered from within the Department.

The new Training and Development Unit will be responsible for developing practices and procedures to assess and monitor all training and development activities.

Training will be sought to meet the special needs of the department. Where possible, courses will be purchased from providers who have their courses recognised so that staff will gain recognition for their learning in the wider education community.

A total of \$1,108 514\* (to 31 May 1995)

The total number of enrolments was 2378 spread over approximately 850 attending staff. (This counts paid personnel only). Total number of hours is 26 351 (4739 days).

It is anticipated that 1995-96 expenditure will reflect the 1994-95 levels

It has not yet been finalised for 1995-96 how many staff will attend courses and what the expected number of total hours to be spent by staff in training programs will be.

#### **BOARDS AND COMMITTEES**

#### In reply to Mr CLARKE.

The Hon. D.C. WOTTON: In response to the question 'what boards, committees and councils does the Minister have responsibility for within his department or agencies? Who are the members of each committee, board or council? What is the role and function of each Committee, board or council'.

Attached is a listing of all boards, committees and councils within the Department of Environment and Natural Resources which come under the responsibility of the Minister. [A copy of the detailed reply has been forwarded to the honourable member. The reply lists 70 boards, committees and councils, including details of their various roles, functions and membership, and is too extensive for inclusion in Hansard.]

#### Minister for Housing, Urban Development and Local **Government Relations, Minister for Recreation, Sport** and Racing

# GLENELG/WEST BEACH DEVELOPMENT-DREDGING **OPERATION**

#### In reply to Mr CLARKE.

The Hon. J.K.G. OSWALD: Dredging of the Patawalonga is to be undertaken in stages.

Stage 1 involves dredging in the area between Tapleys Hill Road and Anderson Avenue.

Removal of silt from this area is scheduled to take 4-6 weeks.

Removal of sand is scheduled to take 2-3 weeks.

Stage 2 covers the area between Anderson Avenue and the King Street bridge.

Removal of silt is scheduled to take five weeks.

Removal of sand is scheduled to take three weeks. Stage 3 covers the area between King Street and the weir gates. One week is allowed for the dredge to be repositioned past the bridge.

Removal of silt is scheduled to take three weeks.

Removal of sand is scheduled to take six weeks.

These times are based upon the dredge operating 12 hours a day for six days a week. The contractor is likely to seek approval to extend the operating hours and, if approved, the overall dredging time could be reduced by some weeks.

Dredging will extend through into summer months. The dredging operation should have minimal effect on local businesses. It is not a noisy operation and the process is designed to minimise impacts from odours.

Land based construction activity to establish the new edge treatments for the Patawalonga basin will be carried out during next summer as part of the final stages of works under the Bardavcol contract.

I cannot give unrealistic guarantees about the impact of the overall construction activities. It is a major works project and there will inevitably be impacts during the construction period, as there would be with any project of this nature

The contractor is well aware of the obligations in the contract to ensure those impacts are minimised.

#### **COMMUNITY HOUSING**

#### In reply to Mr CLARKE.

#### The Hon. J.K.G. OSWALD:

1. As part of the redefinition of the scope of budget estimates to cover more than just the Consolidated Account, all payments to SACHA from the budget, including borrowings, are classified as outlays from the budget and are taken into account in calculating the non-commercial sector deficit. In order that the expenditure is transparent and can be considered in the same way as other budget outlays all funding to SACHA from the budget is now provided by way of appropriation.

2. These new arrangements mean that funding for SACHA is considered as part of the budget process and must fall within the overall funding levels which are established as part of the Government's budget strategy. As such SACHA borrowings are subject to greater scrutiny and will therefore need to justified and prioritised against funding for other programs. There have been no new borrowings provided to SACHA in the 1995-95 budget.

3. Drafting of the changes is now virtually complete and, subject to the Parliamentary timetable, it is expected that it will be introduced during the next session of Parliament beginning in September.

#### LOCAL GOVERNMENT RELATIONS-LGFA

#### In reply to Mr CLARKE.

#### The Hon. J.K.G. OSWALD:

1. As part of several measures to establish a clearer commercial framework between the Government and the Local Government Finance Authority, it has been agreed that LGFA progressively will repay the \$50 million of capital previously provided by the Government. The original purpose of the capital was to help establish LGFA. That purpose has been accomplished. Given the strength of LGFA's balance sheet (which includes retained surpluses and reserves of \$35 million) the support of the Government in the form of the Government guarantee, and the increasing sophistication of financial markets, it is no longer necessary for LGFA's balance sheet to be supported by \$50 million of Government capital.

The capital is expected to be repaid over a period of three years with the \$50 million. In 1995-96, \$27 million will be repaid. The repayment of the capital will have no impact on the ability

of LGFA to operate. The \$50 million was used by LGFA to invest in a range of financial assets. In line with a Commission of Audit recommendation, it is no longer appropriate for such an arbitrage operation to be encouraged and indeed to continue.

There will be no loss of revenue to the Government as a result of LGFA repaying the capital.

LGFA previously paid the Government its relevant borrowing cost which varied with the term of the investment LGFA would make. LGFA's profit from each transaction would be the difference between the Government's borrowing cost for the relevant term and the return LGFA would receive from the investment. As stated previously, arbitrage operations of this kind are no longer appropriate.

The Government will be able to use the \$50 million to repay borrowings, thereby reducing the State's gross debt.

2. Following the Report of the Commission of Audit and in line with the more recent national agreement on Competition Principles, moves have been made to apply an increased fee for the Treasurer's guarantee to the Local Government Finance Authority. The fee increase is in implementation of the Government's policy that Public Financial Enterprises should not operate at an unfair advantage in the market-place. Fees paid in respect of the Treasurer's guarantee for the last two years have been:

1994-1995 (11 months)	\$1 400 000
1993-94	\$1 253 000

From 1 June 1995 the Authority will pay a guarantee fee of 0.40 per cent on borrowings and 0.25 per cent on deposits from councils, etc. The estimated total fee for the financial year 1995-95 is expected to be about \$1.9 million. This estimate assumes the authority's current market share is maintained.

#### LOCAL GOVERNMENT REFORM FUND

In reply to Mr CLARKE.

The Hon. J.K.G. OSWALD:

1. The estimated receipts from the petroleum products levy to the State-Local Government Reform Fund for 1994-95 and 1995-96 are as follows:

1994-95	\$45.080m
1995-96	\$47.990m
stimated 1994-95 outcome an	d projected disbursements fo

2. Estimated 1994-95 outcome and projected disbursements for 1995-96 from the State-Local Government Reform Fund are as follows: 1994-95 1995-96

	1994-95	1995-90
	(\$'000)	(\$'000)
Total Revenue—Petrol Excise	45 080	47 990
ADD: Surplus/(Deficit) from		
previous year	1 1 3 0	1 345
previous year	$\frac{1\ 130}{46\ 210}$	49335
	40 210	49 333
Expenditure		
COMMUNITY SERVICES		
Engineering and Water Supply	-	800
(Water concessions provided to Adela	ide	
and Port Adelaide)		
Metropolitan Cemeteries—West Terra	ace 400	412
Public Libraries and Community	11 239	11 761
Information Services	11 239	11 /01
ENVIRONMENT		
Coast Protection	240	1 645
Dog Control—Local Government		
Association	80	-
Kerbside Recycling	900	750
Septic Tank Effluent Drainage	4 363	3 050
South Eastern Water Conservation	1000	0 000
and Drainage Board	1 177	1 142
	2 500	4 900
Stormwater Management	2 300	4 900
LOCAL GOVERNMENT GRANTS		
COMMISSION	220	220
LOCAL GOVERNMENT RATE		
CONCESSIONS	20 248	19 767
RECREATION		
Bicycle Tracks	250	250
Recreational Jetties	1 600	1 000
TOURISM	1 000	1 000
Tourist Roads	460	474
TRANSPORT	400	4/4
Country Town Bus Services		
(a) Family and Community		
Services	143	165
(b) Minister of Education and		
Children's Services—Other		
Payments	125	250
(c) Passenger Transport Board	610	542
Forest Roads	310	310
Total Expenditure/Transfers	44 865	47 438
	215	47 438
Current Year Surplus/(Deficit)		
Accumulated Surplus/(Deficit)	1 345	1 897

3. As indicated in the table above, it is estimated that \$47.438 million will be spent in 1995-96 on specific programs which have either been subjected to a negotiated agreement or been identified for negotiation with local government with a view to clarifying roles and responsibilities and improving service delivery. Based on the information available as at 30 June 1995 it was estimated that payments from the fund in 1994-95 would total \$44.865 million.

Programs funded from the Reform Fund that have already been the subject of negotiated agreements between State and local government which involved more efficient and effective service delivery through a changed role for local government include: public libraries and community information services, coast protection, dog control, kerbside recycling, septic tank effluent drainage, Local Government Grants Commission and forest roads. New structural and financing arrangements have also been established in relation to stormwater management with the passage of the Catchment Water Management Act. The Reform Fund has enabled changes to program and funding arrangements to be negotiated on a budget neutral basis.

4. The Government will consider whether the Reform Fund will be available to assist the expanded local government reform program when it considers its response to the recommendations of the Ministerial Advisory Group on Local Government Reform.

#### CHELTENHAM CEMETERY

#### In reply to Mr De LAINE.

**The Hon. J.K.G. OSWALD:** I am advised that there is a complete register of people buried in the Cheltenham Cemetery though the register does not have a complete record of the location of all interments undertaken prior to being managed by the Enfield General Cemetery Trust, especially for stillborn babies.

The decision on whether or not to heritage list Cheltenham Cemetery is the responsibility of the Minister for the Environment and Natural Resources. I have been advised that while some monuments within the cemetery have been listed on the State heritage register and discussions have occurred between the State Heritage Branch and the Enfield General Cemetery Trust regarding other significant monuments and the management of the cemetery, there is no intention to date to have the entire cemetery listed on the State heritage register.

#### REDEVELOPMENT OF HOLDEN HILL PRIMARY SCHOOL

# In reply to Mr CLARKE.

The Hon. J.K.G. OSWALD: The Holden Hill Primary School site will be redeveloped into housing in conjunction with the upgrading of existing trust stock located within close proximity to the former school site.

An estate of 80 residential allotments will be developed on an amalgamated site created from land previously containing several trust dwellings and the former Holden Hill Primary School.

All new housing will be designed and built by the private sector with 80 per cent of the properties remaining in private ownership.

A maximum of 20 per cent of the developed allotments will be retained for public housing to be located in a random fashion throughout the estate.

There are no school buildings being retained for community facilities; however, the Tea Tree Gully council have plans for a new community facility on the adjacent council reserve.

It is envisaged that vacant allotments will be available to builders in January 1996.

#### URBAN CONSOLIDATION AND REDEVELOPMENT

# In reply to Mr CLARKE.

The Hon. J.K.G. OSWALD: In regard to urban consolidation, redevelopment and urban infill, the Government is placing emphasis on major assets that are currently under its control. This falls into two broad categories involving the sale of surplus land assets in particular areas such as Northfield, Walkley Heights and the Parafield Research Station and the innovative redevelopment of public housing in the vicinity of the 'Parks', Mitchell Park and Elizabeth. In addition to this approach the Government is also keen to promote quality and choice in residential development through adaptation and adoption of the Australian Model Code for Development (AMCORD).

The issue of Development Plan Review is also being pursued by the Government. All councils in the State were advised in December

20-23, 27-29 June 1995

1 220 472 882

1994 of the need to review their plans, and metropolitan councils in particular were advised of the need to ensure there is an innovative and flexible approach to residential development. Many councils, including Mitcham have undertaken reviews of their residential policies, and a number of plan amendments are currently moving through the process set out under the Development Act for Plan amendment.

# SOUTH AUSTRALIAN HOUSING TRUST-DEBT LEVEL

In reply to Mr CLARKE.

The Hon. J.K.G. OSWALD:

1. The level of debt of the South Australian Housing Trust as at 30 June 1995 is \$1 220 472 882.

Total assets of the Trust as at 30 June 1995 are estimated at \$2 104 312 000. This estimate is based on the historic cost of the assets as recorded in the trust's financial information systems and is net of accumulated depreciation.

The interest rates applicable to the borrowings which comprise the trust's debt are listed on the attachment. The categories of trust borrowings and details regarding the interest cost are as follows:

Concessional rate fixed interest credit foncier loans Principal outstanding as at 30 June 1995 \$921 441 386 Weighted average interest rate 4.53 per cent Non Concessional Floating rate loans b. at the common public sector interest rate Balance outstanding as at \$263 490 964 30 June 1995 Current variable rate 10.50 per cent Non concessional fixed rate credit с. foncier loans for the Industrial and Commercial Property program Principal outstanding as at 30 June 1995 \$35 540 532 11.16 per cent Weighted average interest rate The average rate of interest payable by the trust as at 30 June 1995 is 6.01 per cent. South Australian Housing Trust Debt as at 30 June 1995 Concessional Fixed Interest Rate Debt Interest Principal Rate Outstanding (\$) 8 742 476 5 338 223 3.00 3.50 1 590 732 3.63 4.00 166 753 997 4.25 26 207 316 4.38 5 387 924 4.40 4 874 479 4.50 563 668 111 5.00 64 373 685 5.70 59 477 726 6.00 10 723 817 8.00 4 302 900 921 441 386 Non Concessional Floating Interest Rate Debt Interest Balance Rate 263 490 964 10.50 Industrial and Commercial Property Program Loans Interest Principal Rate Outstanding (\$)2 731 057 14.40 10.50 581 274 461 810 14.01 13.65 1 067 500 1 596 451 12.90 13.00 268 036 12.50 2 128 798 12.00 5 547 000 10.60 887 606 9.65 1 363 000 9.65 1 275 000

7.73

9.00

1 530 000

1 043 000

10.81	13 000 000
8.00	2 060 000
	35 540 532

GRAND TOTAL

3. The trust owns the lease and land in the Elizabeth City Centre. In addition it owns a variety of leases and land in and around the Noarlunga Centre.

The Elizabeth City Centre assets have been the subject of a public tender sale process. Tenders closed on 22 June 1995 and are presently being assessed.

It is the intention of the board, endorsed by the Government, for all of these assets to be sold during 1995-96 and the proceeds used to retire trust debt.

In respect of commercial properties, the trust owns office buildings at Marion, Mt Gambier, Mansfield Park and Port Augusta. These offices provide accommodation for regional staff serving tenants in these areas.

The 'old' trust office at Angas Street, Adelaide is presently vacant and the property is available for sale.

4. The sale of Housing Trust stock to tenants has been an integral part of public housing operations under the CSHA for the past several years. The current agreement requires that net proceeds from sales of residential assets be used for the acquisition and upgrading of rental stock. Thus in 1995-96 the budgeted proceeds from the sale of 800 dwellings has been included in the available funding for the trust's capital program.

With the formation of the South Australian Urban Projects Authority, residential land excess to the trust's requirements will be transferred to UPA. This land will be added to the land bank held by the authority which is better placed to consider the future of these assets (to hold or sell).

Under the portfolio restructure, the industrial and commercial division of the Housing Trust is to be transferred to UPA. The associated assets, i.e. rental factories, industrial mortgages and industrial land, will be transferred along with the functions of this division. The future disposition of these assets will be subject to the advice of SAUPA management.

5. Assets are currently valued on the basis of historic cost. Consistent with correct accounting practice, all asset values are reviewed annually to ensure that they are not recorded at a value which exceeds their recoverable amount. In the event that an asset exceeds its recoverable amount, valuation adjustments are made.

6. Under the restructure of my portfolio the trust's operations have been separated into Housing Services and Property Management. The Property Management division holds the rental stock and leases it to Housing Services. Property Management undertakes all activities consistent with ownership of these assets including payment of rates, interest on borrowings and the cyclical maintenance program. Housing Services undertakes the tenancy manager activities including collection of rent, allocation of house

s, assessment of rebates and the responsive and vacancy maintenance.

The decline in maintenance expenditure of \$15.5m, or 30 per cent, in 1995-96 is due to the division of maintenance activities between the Housing Services and Property Management. Whereas in 1994-95 all maintenance was shown in program 1, only responsive and vacancy maintenance is now shown in this program. Total maintenance for 1995-96 is the sum of the expenditure under program 1 and program 3 and amounts to \$56.650m.

#### GLENELG/WEST BEACH DEVELOPMENT—DISPOSAL SITE

#### In reply to Mr CLARKE.

The Hon. J.K.G. OSWALD: The cost of preparing the temporary ponds on Federal Airports Corporation land at West Beach, including construction of the bund walls, ground preparation and compaction, fencing, covering and removal of the dredged material for re-use in rehabilitating the old West Beach Reserve waste disposal site is of the order of \$2m.

The costs involved with this approach are substantially cheaper than any other environmentally acceptable means of treating and reusing or disposing of the silt.

The requirement for clay to be imported to prepare the ponds was envisaged under the contract. A variation applies to cover the quantity of material that needs to be imported. Quantities were determined on site, in negotiations between Kinhill Engineers as supervising consultant and the contractor, in order to ensure that the performance requirements of the contract are able to be met.

## HOUSING TRUST WATER CHARGES

In reply to Mr CLARKE.

# The Hon. J.K.G. OSWALD:

1. The Housing Trust has not initiated eviction proceedings against tenants whose only debt is the non payment of excess water. 2. In the statement I made in the House on 30 May 1995, I indicated that if a tenant has debt which largely results from not paying a water bill, their situation will be considered on a case by case basis. The Trust will take into account the size of the debt, the length of

time the debt has been outstanding and the willingness shown by the tenant to make repayment, when determining what action to take. 3. With regard to Mr Tony Ollivier, the Trust will be considering

his water debt, along with other tenants who also have an outstanding debt under the criteria outlined above.

#### EQUESTRIAN CENTRE

#### In reply to Mr FOLEY.

**The Hon. J.K.G. OSWALD:** I am aware of the proposal to develop a major equestrian centre at Aldinga as my department has received a copy of a proposal from a delegation by the committee that is responsible for this initiative.

It should be noted that it is the policy of my department, in regard to facility development, whether it be a regional or State level facility, that the proposal must have the support of the relevant State body; in this instance, the Equestrian Federation of Australia, South Australian branch.

At this point in time no support has been offered to the local consortium of horse clubs as, I believe, more work needs to be done on the development of the concept, including financial viability, before such consideration could be given.

In addition to this, the Southern Region Recreation and Sport Strategy has identified Skansen Park Equestrian Centre at McLaren Vale as having considerable scope for development. This is a private facility providing for pony competitions, western riding, dressage and show jumping. A similar facility exists at Mount Compass. These are indoor facilities and the strategy suggests the development of a similar facility closer to the city—e.g., O'Halloran Hill, Trott Park or Glenthorne.

I have received inquiries in my capacity as Minister for Housing and Urban Development and Local Government Relations regarding land suitable for the proposed centre. The land in question is currently owned by the South Australian Urban Land Trust and is, I understand, proposed to be released for sale in the near future. I understand that this advice was passed on to the group via the local member and also incorporated the fact that it was SAULT's preferred position that the property be sold at market value in accordance with Government policy rather than being retained with a further longterm lease arrangement.

#### 2000 OLYMPICS

In reply to **Mr FOLEY.** 

**The Hon. J.K.G. OSWALD:** In an earlier answer I gave a substantial amount of detail about the arrangements in place for South Australia to capitalise on the 2000 Olympics. The member might wish to refer to that reply which begins on page 163 of the Hansard.

As I indicated there, I have established the SA Sport 2000 Task Force, chaired by Mr Michael Scott, Chief Executive Officer of the Office for Recreation, Sport and Racing and with the following broad terms of reference:

- To ensure that the sporting community and associations are actively involved in, and supportive of, the strategies and processes being developed to maximise South Australia's sporting and economic opportunities arising from the Sydney 2000 Olympic Games.
- Assist in stimulating innovative strategies that will benefit South Australia from both a sports development and economic perspective.

A 'Prospectus' to be produced by the end of September 1995.

The aim of the Prospectus is to promote South Australia as a venue for training and acclimatisation leading up to the Sydney 2000 Olympics and Paralympics, as well as promoting tourism and business opportunities in this State.

The Prospectus will be a major communication tool and must identify the advantages of visiting South Australia, including information such as, but not limited to, sporting facilities; expertise such as sports science; climate; transportation, accommodation; cost of living; travel, leisure, tourism; and business opportunities. It will be targeted at the national olympic committees and sporting federations with international affiliations, and others, as may be considered appropriate.

It is not proposed to offer specific incentives for overseas teams to train here as it is the intention that the program operate on a user pays basis. We believe that it is better to attract teams here by ensuring that we have appropriate standard facilities for them to use and by promoting the relaxed South Australian lifestyle and convenience of Adelaide as a city as positive attractions for them.

Of course, in all of this work there is regular liaison between the SA Sydney Office and the Office for Recreation, Sport and Racing. The Office for Recreation, Sport and Racing is the lead agency in this component of South Australian activities related to the 2000 Olympics.

#### VACSWIM

# In reply to Mr FOLEY.

**The Hon. J.K.G. OSWALD:** Vacation swimming programs have been offered for South Australian school children for many years, until recently by the Education Department. Responsibility was transferred to the Office in 1992. It has conducted the program successfully since then—the third occasion being this year.

In 1995, the program was conducted at 180 centres throughout the State and employed 916 instructors. Swimming and water safety instruction was provided to approximately 32 000 children. The venues used are school pools, public pools, beaches, lakes and rivers.

So you can see that there is a considerable administrative effort in running this program.

The program is seen as providing skills development and employment opportunities, especially for youth in country regions. These days the program is more than just a learn-to-swim program and provides a range of aquatics, swimming and water safety activities for children.

The Vacswim program is based on the Royal Life Saving Society, Surf Life Saving and the SA Amateur Swimming Association programs.

Having had it put to me that the actual management of these programs is not the core business of the Office for Recreation, Sport and Racing, a review of the program was commissioned in the latter half of 1994. It was undertaken by Ms Valerie Beddoe of the consulting firm Sports Link.

The outcome of that review was that there would be considerable merit in the management of this program being transferred to organisations whose core business this is. That is: Royal Life Saving Society, Surf Life Saving and the SA Amateur Swimming Association.

I have agreed to the proposal and the mechanism to be adopted is to form an organisation that will be responsible for the program. This organisation will be an incorporated association formed by the three organisations. An annual grant will be paid to this body to enable it to mount the program. The grant will be based upon specified and agreed performance objectives. These will include strong safeguards on the quality of the program.

This organisation will in turn let a contract, won in open competition, for the actual management of the program.

The review that I mentioned earlier identified the potential to reduce this cost by attracting substantial sponsorship and perhaps imposing a small user charge. We expect that the arrangement being put in place will facilitate the gaining of sponsorship.

I have made it clear that I regard this program as an important one and do not support the imposition of substantial user charges. Indeed, I have made it clear that I will not agree to a user charge in excess of around the equivalent of \$1 per child per lesson.

As a result we expect that the cost to Government will be reduced substantially over the next few years. In addition to direct funding, for this year we will be providing some assistance from personnel as we transfer our knowledge and skill base under the new arrangements.

#### USE OF EXTERNAL CONSULTANTS

## In reply to Mr FOLEY.

#### The Hon. J.K.G. OSWALD:

1. The office's policy, depending on the circumstances and the likely value of the contract, is to select external consultants by open tender or competitive quotes from a selected field of tenderers.

2. The following is a list of external consultants currently working for the office:

- a consultancy with Life Be In It for marketing and sponsorship services at a cost of \$50 000;
- a consultancy with Ethos Australia for strategic planning services for \$17 000;
- a consultancy with Gordon Schwarz for the editing and production of three issues of the office's newsletter at a cost of \$8 115;
- a consultancy with Chris Reeves Pty Ltd for the editing and production of the 1995-96 Recreation, Sport and Racing Directory at a cost of \$4 800 plus printing costs.

#### ADELAIDE SUPER-DROME

In reply to Mr DeLAINE.

#### The Hon. J.K.G. OSWALD:

1. When the Velodrome was opened in March 1993, the staffing structure consisted of a position of Manager/Promoter, Administration Officer, Receptionist, and a Maintenance/Operations Officer.

The position of Manager/Promoter was initially classified at the ASO-4 level, and Mr Turtur was temporarily re-assigned to this position pending an assessment of the position, after the completion of a full cycling season. The position was subsequently reclassified to ASO-5 level, called, and Mr Turtur was successful in being appointed to the position.

The position of Manager/Promoter has expanded due to the success of the Velodrome, and a further review of the position was undertaken during 1993. It was recommended that due to the nature of the duties of promoting, and the amount and complexity of the work involved, a position of Manager Promotions and Sponsorship should be created in addition to a separate position of manager.

Mr Turtur has been appointed to the current position of Manager Promotions/Sponsorship, and the position of manager is currently filled in an acting capacity by Ms Jayne Kendrick, the Administration Officer for the venue. The position is due to be advertised during July 1995.

July 1995. 2. The times and duration of cycling training sessions are decided by the Cycling Federation coaching commission in consultation with the Super-Drome staff, with regards to availability of the complex.

It is clearly understood between the SA Cycling Federation and the SA Volleyball Association that the Super-Drome will predominantly be made available to the Cycling Federation during the cycling season, and visa versa during the volleyball season. During the cycling season (October-March) cycling utilises the

During the cycling season (October-March) cycling utilises the track for training on Monday, Tuesday, Wednesday and Thursday nights, with competitions on Saturdays. In addition, the SA Cycling Federation conduct winter race meets on the first Wednesday of every month at the Super-Drome, and the other Wednesday nights are used for training. Thursday night, which is allocated to volleyball, has been made available to cycling on the recommendation of Super-Drome staff.

With regard to access to the facility by volleyball personnel it must be noted that volleyball is a tenant of the facility and as such has access to its office area meeting rooms etc. However, like cycling, if access to the arena or other areas is required, a staff member of the Super-Drome is present for reasons of security.

To provide unrestricted access to the facility for all users would lead to security problems as well as management and maintenance problems.

3. The latest review of the management structure of the Velodrome was completed in June 1995, following the appointment of Mr Turtur to the position of Manager, Promotions and Sponsorship. Further review will be undertaken after the manager's position has been filled for 12 months.

#### FUNDING—OFFICE FOR RECREATION, SPORT AND RACING

# In reply to Mr FOLEY.

#### The Hon. J.K.G. OSWALD:

1. As I explained in my opening remarks, the office is achieving its budget savings with minimal impact on programs. Major planks in the budget strategy are the consolidation of facilities at Kidman Park, contracting out of non-core business and more effective asset management.

As I said in my opening remarks, the office has had to deal with a \$1.1 million reduction in operating funding as its contribution to the Government's total deficit reduction strategy. In t his context, funding for the SA Sports Institute will fall by less than 3 per cent from \$3 365 000 to \$3 272 000. It is the Sports Institute that has the major responsibility for our elite athletes and so it can be seen that every effort has been made to minimise the impact of budget cuts on these important programs.

2. The relevant figures (page 364) of the Program Estimates) are as follows:

	1994-95	1994-95	1995-96
	Estimate	Revised	Estimate
	\$	\$	\$
Recreation	2 435 000	2 535 000	1 961 000
Development			
Sport	1 774 0000	1 770 000	2 153 000
Development			

As the member has correctly identified, there is a substantial decrease in the allocation proposed for Recreation Development and a substantial increase in that for Sport Development. However, the two are not related as is implied in the question.

The major factor influencing the increased allocation is the amount provided to fund the arrangement for the upgrade of the Hindmarsh Stadium. It is not possible to be precise about the Government's commitment in 1995-96 since this will depend upon a number of factors, such as the actual timing of building work. Nevertheless, an amount of \$400 000 has been included for this purpose. These funds may not be used by the office for other purposes.

In addition, allowance has also been made for interest on loans to South Adelaide Football Club and the Azzurri Soccer Club should this be required. This amount will be offset by corresponding receipts.

Offsetting these increases are savings arising from the full year effect of the transfer of a program funded by ATSIC to the SA Aboriginal Sport and Recreation Association (SAASRA), a proportion of accommodation cost savings arising from the consolidation of facilities at Kidman Park and contributions to budget reductions through some reduction in grants, general administrative savings, and two vacant positions remaining unfilled.

In the case of Recreation Development the reduction in funding is about \$.6 million. About half of this arises from Foundation SA funding provided in 1994-95 that will not be available in 1995-96 and assumed savings to be achieved through the contracting out of the Vacswim program. There will also be an impact from the full year effect of the transfer of a program funded by ATSIC to SAASRA (this program has been divided between the two subprograms). As with Sport Development, there are savings in accommodation costs arising from the consolidation of facilities at Kidman Park and contributions to budget reductions through some reduction in grants, general administrative savings, and two vacant positions remaining unfilled.

3. The provision for coaching services in the SA Sports Institute has fallen by \$103 000 from \$2 922 000 to \$2 819 000. This reduction has been achieved by meeting some costs from capital funds, reduced Sports Plan funding and a range of miscellaneous expenditure reductions.

It needs to be reiterated that the total budget for the SA Sports Institute will fall from \$3 365 000 to \$3 272 000. The reduction of \$93 000 is less than 3 per cent. This is at a time when, as I said in my opening remarks, the office has had to deal with a \$1.1 million reduction in operating funding.

4. Decisions on which specific grants will be cut have yet to be taken. However, there will be reductions of \$20 000 in Sports General grants, \$50 000 in program funding for the SA Sports Institute and \$100 000 in recreation grants.

#### Minister for Industry, Manufacturing, Small Business and Regional Development, Minister for Infrastructure

#### AUDITING ACCOUNTS

#### In reply to **Mr FOLEY.**

The Hon. J.W. OLSEN: The State Public Sector budget process involves the preparation of detailed budget information for each agency. The budget information is consolidated by Treasury & Finance and presented to the Parliamentary Estimates Committee. As the Parliamentary Estimates Committee meets in late June of each year the financial information used to prepare the budget papers is not audited at that time.

The type of information provided in the budget papers is largely dependant on the nature of the agency. Traditional State Government departments which rely on appropriations from the Consolidated Account are reported on a program basis, providing a detailed breakdown of their expenditures and revenues for each program with comparisons of the current year's estimated end of year results with budgets and estimates for the following year.

The program basis of budgeting and reporting to Parliament is not appropriate for commercial operations of commercial sector entities as targets are set for these enterprises as a whole, not for individual commercial programs. For non-commercial programs carried out by commercial sector enterprises, these will be reported as arrangements 'contracted' by the proponent Minister or portfolio.

The public corporations reporting requirements are determined by the terms and conditions of the Corporations Business Charter and Performance Statement as established under the Public Corporations Act (Part 3). The Business Charter sets out the relationship between the Government and the Corporation (SA Water) and the Performance statement defines the key performance targets of SA Water.

The SA Water Board, in accordance with the Business Charter and Performance Statement will require monthly performance reports detailing financial and operational performance of SA Water. The types of reports that are made available to the Board include:

- A detailed Profit and Loss Statement comparing actual results to budget;
- · A statement of financial position (budgets and actual);
- Cash flow statement for operating, investing and financing activities;
- Performance reports detailing service levels and workforce numbers;
- Business reports providing an overview of financial and business performance and detailing economic conditions and other external factors important to SA Water's business operations.

As the Department of Treasury and Finance are responsible for monitoring of the commercial performance of SA Water, financial and non-financial information will also be provided to the State Enterprises Branch on a quarterly basis, with a requirement to also report material matters impacting on performance.

The Estimates Committee process at Budget time is focused on reviewing the appropriation Bill for the forthcoming year. As such, the primary reporting requirement for commercial sector enterprises relates to estimated dividends expected to be received from them and community service obligations payments to them for the coming year. Using the 1994-95 Estimates process as a guide, it is likely that the following reports will be made available as a minimum.

Overview of the performance of SA Water (Financial Paper No 1). This is to be prepared by the Department of Treasury and Finance in conjunction with the corporation;

- · The dividend paid by the Corporation;
- The amount of State equivalent or notional taxes paid by SA Water to the State Government;
- Details on Community Service Obligations undertaken by SA Water during the course of the year.

After the close of the financial year, SA Water's annual report and the Auditor-General Report, which includes the audited financial statements for SA Water together with notes to the accounts as well as an assessment of SA Water's financial management, will be made available and tabled in Parliament. These report are generally produced in September.

These proposals are consistent with the approach taken by other corporations and reflect the changed nature of the relationship between SA Water and the Government which is a consequence of the corporatisation process.

#### CAPITAL DEBT

In reply to **Mr FOLEY.** 

**The Hon. J.W. OLSEN:** The \$964 million quoted for ETSA relates to ETSA's total liabilities. In addition to normal debt, liabilities include:

- money owed to creditors at June 30 of the year;
- provision for the expected future cost to ETŠA of its superannuation commitments; and
- amounts of money to provide for the expected future costs associated with employee leave entitlements and self insurance.

ETSA's debt (\$m) over the past three years is as follows:

	1991-92	1992-93	1993-94	1994-95	
Borrowings	607.1	562.3	559.8	466.8	
Superannuation					
Provision	271.7	289.4	298.2	306.2	
'Non-Repayable					
Loan	110.0	110.0	110.0	110.0	
Bank					
Overdraft	9.1	13.4	11.6	10.0	
Outstanding Del	bt				
(at 30 June)	997.9	975.1	979.6	893.0	

On average ETSA has reduced debt in nominal terms over the period, although between 1992-93 and 1993-94 debt rose slightly.

Debt reduction is not considered by ETSA to be an aim in itself. ETSA Corporation intends to maintain a strong financial position and this requires that the debt:equity ratio, interest cover ratio and other such measures are maintained at prudent levels typical of a well run business facing similar business risks.

The debt equity ratio compares the above debt figures with the equity the Government holds in ETSA. The interest cover ratio compares cost of financing that debt with the profitability of ETSA. Consideration of both the debt equity and interest cover ratios demonstrates that ETSA is in a sound financial position.

#### UPPER SPENCER GULF REGIONAL DEVELOPMENT

#### In reply to Hon. M.D. RANN.

**The Hon. J.W. OLSEN:** The assistance that has been provided from the EDA to the following regions in 1994-95 is:

Riverland Region	\$1 060.000
Spencer Region (includes Eyre)	\$1 150.000
Southern Adelaide	\$ 216.300
Northern Adelaide	\$ 171.600

This includes Regional Development Board funding and business assistance packages from all divisions of the EDA that provide services to regional areas. The figures for Southern and Northern Adelaide do not contain amounts provided by the South Australian Centre for Manufacturing, as this information could not be isolated within the specified time-frame. These amounts will be forthcoming as soon as they become available.

It is difficult to determine what the figure will be in 1995-96 as the business assistance package component of the total amount depends on commercial factors which cannot be predicted with certainty. The Development Board funding will not be reduced but it is expected that there will be an increase in the amount allocated towards development projects and business assistance packages.

#### MAINS CONNECTION—VIRGINIA-TWO WELLS

#### In reply to Ms WHITE.

**The Hon. J.W. OLSEN:** The final stage of the Angle Vale-Virginia-Two Wells Water Supply augmentation was completed in 1994. The final stage involved an upgrade of the Two Wells— Lewiston area. The works to augment the townships of Angle Vale and Virginia were completed in 1992.

It is believed that Ms White MP is referring to provision of a water supply to a group of landowners in the vicinity of Penfield Road and Moloney Road, Virginia, an area zoned as rural living.

Under the current policy applying to water main extensions in non-urban areas, the cost of any extension of main would have to be met by property owners interested in contributing towards the cost of being provided with a direct mains supply.

There are no plans to provide a water supply to the rural living area surrounding Virginia. Although SA Water has received requests for provision of mains water to one or two landowners in this area, the cost of a scheme to provide a water supply to the whole area has not been determined.

If the member for Taylor could provide a plan of the area showing the location of all the landowners who are prepared to contribute towards a reticulated supply the cost of the required scheme could be determined. The costs of such a scheme, however, would be very high per service provided, hence it would be most unlikely to proceed.

#### BLACKOUTS—PARALOWIE, SETTLERS FARM

#### In reply to Ms WHITE.

**The Hon. J.W. OLSEN:** The Paralowie area, including the Settlers Farm subdivision is fed via the 'Salt Pans' 11kV feeder emanating from Parafield Gardens Substation.

In the eight months since 1 November 1994 there have been approximately fifteen (15) interruptions which are attributed to this feeder. The majority of interruptions were minor, affecting a small number (less than 12) customers and include four interruptions for planned maintenance.

Four significant interruptions affected customers within this area (approximately 2100) whose electricity supply is fed by the 11kV feeder. These interruptions to supply are attributed to random events with the causes being:

- 1. a 'burnt out, feeder electrical connection;
- 2. a fallen tree on the feeder mains;

3. the failure of an insulator thought to be caused by lightning; and

4. an unexplained outage which was probably caused by a bird. ETSA have analysed the data and have concluded that the interruptions do not relate to a particular problem or any inherent weakness in equipment.

Some statistics are provided of a sample of similar residential feeders to compare the relative 'performance'.

Comparison of relative performance of Residential Feeders

for the period 1.11.94 to 31.5.95					
Feeder No.	Name	No. of customers	No. of outages	System outage Duration (Minutes)	
SA35	Salt Pans	2100	15	596	
HH130A	Holden Hill	2200	37	346	
HH496D	Wynn Vale West	1600	8	11	
MA409A	Wattle Park	2000	26	39	
Markey The	C-14 D C1	·. ·· ·· · · · · · · · · · · · · · · ·		41	

Note: The Salt Pans feeder is significantly longer than other metropolitan feeders which results in longer restoration times.

ETSA has been planning a major upgrade in the Paralowie area with the establishment of a Substation (major electricity injection point) to meet the growing electrical demand. Based on current demand prediction this work needs to be completed by the year 2000.

ETSA has been monitoring the outage performance in the Paralowie area and has subsequently advanced the scheduled completion date for the Substation. The earliest date that this work can be completed is mid March 1997. ETSA consider it in their interest to undertake this work as it will reduce electrical losses and significantly improve electricity supply reliability to customers in the Paralowie area.

I have been advised that the term 'brownout' may refer to reduced supply voltage due to partial loss of supply. ETSA's records indicate that no outage of this type occurred on the Salt Pans feeder. The term is also applied to electrical load rationing which is achieved by reducing supply voltage, a practice employed by some overseas authorities. This practice is not used by ETSA or other Australian supply authorities.

#### SAGRIC CHAIRMAN

In reply to Mr QUIRKE.

**The Hon. J.W. OLSEN:** The Chairman of the SAGRIC International Board before Dr Harvey was Mr J. McColl, the then Director General of Agriculture.

As Mr McColl held an executive position in the Department of Agriculture he received no remuneration for his duties as Chairman of the SAGRIC International Board.

#### SAGRIC

In reply to <b>Mr QUIRKE.</b> <b>The Hon. J.W. OLSEN:</b> SAGRIC INTERNATIONAL CONTRACT FINANCIAL YEAR	CS 1994-95
Cambodia Health Mission	Cambodia
China 1/95	China
China 2/95	China
China Hepatitis	China
Hainan Island Land Information	China
Malaria: Regional WHO Workshop Confo.	Congo
Cyprus Land Information	Cyprus
Tender Evaluation	Cyprus
East Timor Agricultural Development	East Timor
FATEP	Fiji
Fiji Aust/Jap Health	Fiji
Kadavu Subdivision Rural Health	Fiji
1993 Guam Geodetic Survey (Phase 2)	Guam

Bapedal Bapedal Bapedal Social Marketing DIFF Environmentalist HRD Water Resources Sector HRD Water Resources Sector IATVEP:A IATVEP:B IATVEP:B Fellowships IATVEP:B Management Study Tour IATVEP:B MIS Fellowship IDLN Documentary Film Indonesia Distance Learning Study Tour Indonesia Distance Learning Study Tour Indonesia Land Administration Project Indonesia Land Administration Project LIDAP LIDAP MREP MREP Non Formal Education Primary Health Care Study Tour 1994 PSLP Info Technology Training Centre SIAPP SIAPP Fellowships Swiss Contact TEDP TEDP **UNDP** Marketing Water Resources Appraisal Mission Water Resources Appraisal Mission Japan Dental 1995 Kuwait Institute for Scientific Research Laos English Language Laos Land Titling Project Laos/Australia English Language Project Malaysia School Feasibility Nauru Environmental Study Strengthening of MOEC Pacific Health Review Pacific Excel Pakistan Fibre Optic Pakistan Gold Palau National Master Development Plan National Congress for Tech and Voc PASMEP Special PATEP PATVEP PRMDP Feasibility Study SEDP—Masters Program T.Valley/SEAMEO INNOTECH Program AQUIS—PNG Feasibility Medical Officers Training Piawar Open Cut Coal Mine PNG—Distance Education PNG—Malaria Vaccine Trial PNG Health Assistance to Provinces PNG Hospital Improvement PNG Malaria Vaccine Trial Feasibility PNG Maternal and Child Health PNG Medical Officers Study PNG Population and Family Planning Population & Family Planning Review PNG Police Project Oatar—AWA Oatar Flour Mills Feasibility Study Port Authority Information System SICHE Sweden Hospitality Swedish Wine and Food tour 1995 Taichung LIS/GIS Project My Thuan Bridge Feasibility Study Review PSLP-Hua Hin International Education Ctr. Thailand Science and Engineering Education PASEP GIS International Training Program Construction Law Vietnam Iodine Vietnam Primary Distance Education

Indonesia Japan Kuwait Laos Laos Laos Malaysia Nauru Nepal Pacific Islands Pacific Islands Pakistan Pakistan Palau Philippines Philippines Philippines Philippines Philippines Philippines Philippines PNG Oatar Òatar Solomon Islands Solomon Islands Sweden Sweden Taiwan Thailand Thailand Thailand Vanuatu Various Vietnam Vietnam Vietnam

Vietnam Project Planning & Appraisal	Vietnam
Vietnam Provincial Primary Health Care	Vietnam
Vietnam Womens Health/Family Planning	Vietnam
SMEC Inspections	Australia
Agricultural Review	Australia
Environmental Guidelines Review	Australia
Geographic Information Systems (Phase 2)	Australia
SAGRIC Logistics (Procurement)	Australia

#### EWS OUTSOURCING

### In reply to Mr FOLEY.

The Hon. J.W. OLSEN: The Government's policy respecting asset sales and major outsourcing proposals is that it is the responsibility of the Government to negotiate and contract the transaction, but that the Parliament is entitled to be fully informed about the Government's intentions and about the details of the completed transaction. This policy will apply to the SA Water outsourcing. It is too early at this stage to determine what is the best means of giving effect to the policy. It may be, for example, that the contract could contain some commercially sensitive information which would make it inappropriate to table the contract. In such circumstances there are other procedures that may be appropriate to fully inform Parliament about the arrangements, including providing the contract to some members on a confidential basis or to appropriate Parliamentary Committees on a confidential basis. Decisions on these matters cannot be taken until the final form of the contract is reasonably clear

#### Minister for Tourism, Minister for Industrial Affairs

## SOUTH AUSTRALIA'S PERCENTAGE OF TOURISM **EXPENDITURE IN AUSTRALIA**

#### In reply to Mr FOLEY.

The Hon. G.A. INGERSON: As previously reported to the House, South Australia presently receives about 5 per cent of the total value of domestic and international tourist expenditure in Australia, a share which this Government is committed to increasing. The estimate of expenditure is based on the Survey of Domestic Tourism Expenditure (DTES) conducted by the Bureau of Tourism Research (BTR) in 1992 and on expenditure figures from the International Visitor Survey (IVS). The DTES is an occasional survey and offers the most recent data available on domestic expenditure. The International Visitor Survey reports on total expenditure in Australia with South Australia's share based on the average daily expenditure in Australia of those international visitors who visit South Australia. Given this basis, it is not possible to provide a specific estimate of tourism expenditure to update the figure previously provided. The South Australian Tourism Commission plans, however, to undertake a major forecasting and economic impact study to provide an up to date analysis of both our competitiveness and an assessment of the impact of tourism growth on the South Australian economy.

At this stage, I emphasise that South Australia's percentage share of tourism expenditure is a function of this State's share of total tourism activity. It is estimated that every one percent increase in our market share of tourism activity by the year 2000 will increase the value of tourism industry income to the State by \$500 million. The focus of the State's tourism program is upon increasing the total level of tourism activity which will, in turn, lead to an increase in tourism expenditure in South Australia. Already we have seen international visitors to South Australia increase by 22 per cent in 1994 compared to 1993 with the proportion of international visitors who visit Australia increasing from 7.7 per cent to 8.4 per cent. Promotional campaigns interstate and within South Australia itself are directed to mirroring this success in the domestic market. The State's emphasis is not however only upon increasing the total number of visitors to South Australia but on targeting those high spending, higher value tourists who contribute commensurately more in terms of average daily expenditure. The particular emphasis on speciality tourism, eco-tourism, and events being taken by the State is directed at attracting the more discerning and potentially higher value tourist to South Australia.

#### TOURISM-EYRE PENINSULA AND IRON TRIANGLE

#### In reply to Hon. FRANK BLEVINS.

The Hon. G.A.INGERSON: The South Australian Tourism Commission does not allocate specific funds for the promotion of the cities of Whyalla, Port Augusta and Port Pirie, commonly referred to as the 'Iron Triangle'. These cities receive promotion through the marketing initiatives undertaken by their representative Tourism Marketing Board.

Funding provided by the South Australian Tourism Commission enables these Boards to promote the tourism potential of their region in total and produce brochures and pamphlets detailing regional attractions. The city of Whyalla is part of the Eyre Peninsula Tourism Marketing Board. Port Augusta and Port Pirie are part of the Flinders/Outback Tourism Marketing Board each of which receive a \$200 000 grant from the Commission.

The Commission does provide funding assistance for the operation of Tourist Information Centres in the cities of Whyalla, Port Augusta and Port Pirie, along with 27 other Centres throughout the State.

# SOUTH AUSTRALIAN TOURISM COMMISSION

# In reply to Hon. FRANK BLEVINS.

The Hon. G.A. INGERSON: The South Australian Tourism Commission this year will receive a total of \$29.5 million from the 1995-1996 budget. From this figure the commission has allocated \$1.986 million for the provision of office accommodation in the Myer Centre (Terrace Towers) and accommodation for the Travel Centre in the AMP Building.

The Commission no longer employs any staff outside of the metropolitan area. Staff that liaise with the seven Tourism Marketing Boards travel from Adelaide to the regions when necessary.

A total of \$5.730 million has been allocated for staff salaries and associated other costs for the 1995-1996 financial year.

#### ACCOMMODATION OCCUPANCY RATE/RENTAL TERRACE TOWERS

#### In reply to Mr CLARKE.

The Hon. G.A. INGERSON: I can only advise on the tenancies in the name of the Minister for Industrial Affairs. The building is controlled through SAAMCO.

The specific areas occupied and fully utilised in the building are as follows:

Economic Development Authority-Floors 9, 10 and part 11 Area: 3 455 m<sup>2</sup>

Rental: Floor 9 \$260 m<sup>2</sup>, Floor 10 \$265 m<sup>2</sup>, Floor 11 \$283 m<sup>2</sup> South Australian Tourism Commission-Floors 7 and 8 Area: 2 620 m<sup>2</sup>

Rental: \$280 m<sup>2</sup> plus \$49 m<sup>2</sup>, basement \$100 m<sup>2</sup> per annum.

# SIGNS FOR BUILDING CONSTRUCTION/RENOVATIONS—COSTS

In reply to **Mr CLARKE. The Hon. G.A. INGERSON:** The number of project signs that have been erected, inclusive of those erected by the Department of Transport, is 51 at a total cost of \$40 370.

The sign on the Palm House in the Botanic Gardens which was erected on commencement of the work in late 1993, is a standard construction site notice board providing information on the contractor and work and not funding details.

The work on the Palm House is due for completion in October and it is not the intention to erect a 'Building A Better Future' sign at this site.

The Government is using these signs to advise the community the costs of the projects, and how many jobs are created, and which departments or local or Federal Governments are involved.

#### **OCCUPATIONAL HEALTH AND SAFETY AND** WORKERS COMPENSATION ISSUES

#### In reply to Mr CLARKE:

The Hon. G.A. INGERSON: Inspectors of Occupational Health and Safety operate from the Department for Industrial Affairs' regional offices and attend a spectrum of workplaces to deal with a wide range of issues under the Act. There are 35 such Inspectors of whom three are women.

The job and person specification for the position of Inspector of Occupational Health and Safety is non gender specific. The gender imbalance in the Inspectorate has been apparent throughout the period of the previous Labor Government.

The last vacancies occurred in December, 1994. In order to assist the gender imbalance, the Weekly Notice of Vacancies advertisement carried an additional note 'Women are encouraged to apply'. Interested parties were asked to direct their inquiries to Ms E. Jaruzelski, an Inspector of OH&S with seven years service, who immigrated to Australia from Poland in 1987. Given her background, it was considered appropriate for her to address the female and non English speaking background aspects about the position to potential applicants. There were 55 applicants for the two positions, of whom 45 were men and 10 were women. The successful applicants (selected on merit) were male, both from non English speaking backgrounds.

Of the 35 Inspectors of Occupational Health and Safety, seven are from non English speaking backgrounds, including the two latest appointments previously mentioned. Most of these officers are still fluent in their language of origin. In addition, Investigation Officers whose principal functions lie in Industrial Relations areas, are also appointed as Inspectors under the Act so that they may address occupational health and safety issues when they arise during investigation of Industrial Relations matters. Some of the 18 Investigation Officers, of whom two are women, are also from non English speaking backgrounds.

All regional offices can and do access interpreter services from the SA Multicultural and Ethnic Affairs Commission and carry a selection of pamphlets and advisory material in community languages from them and the Equal Opportunity Commission.

A copy of Notice of Vacancies Vacancy No. 1982 dated 7 December, 1994 appears below.

INSPECTOR OF OCCUPATIONAL HEALTH AND SAFETY (MORE THAN ONE POSITION) \$36 080-38 438 Vacancy No. 1982

Duties: Carry out regulation, advisory and promotional work under a range of legislation related to the Health, Safety and Working conditions of persons at workplaces and public safety.

Special Conditions: Current driver's licence is essential. The positions will be based at a metropolitan regional office.

Department: Industrial Affairs.

Enquiries to: Ms E. Jaruzelski, telephone 276 7088.

Applications to: Mr B. Carter, Regional Manager, PO Box 3124, Port Adelaide, 5015.

Note: Women are encouraged to apply.

# FEDERAL AWARD COVERAGE

In reply to Mr CLARKE.

The Hon. G.A. INGERSON: The Crown Solicitor has advised that there are six staff members of the Industrial Section in his office comprising of an acting assistant crown solicitor \$105 376.00 per annum plus car park-temporary reassignment; senior solicitor 571 417.00 per annum and allowance of 5 per cent of salary payable to personal superannuation fund—negotiated conditions appointment for two years; senior solicitor \$60 417.00 per annum and allowance of 5 per cent of salary payable to personal superannuation fundnegotiated conditions appointment for two years; senior solicitor \$55 517.00 per annum—existing appointment; junior solicitor \$26 350.00 per annum—appointed for one year commencing 10 July, 1995; and section secretary \$26 350.00 per annum-temporary reassignment. The Industrial Relations Division of the Department for Industrial Affairs provides industrial relations support to the Crown Solicitor's Industrial Section. However, no special unit has been created for this purpose. Assistance is made available on an as needs basis by the Division's Industrial Relations Consultants (nine in total) and the Manager, Industrial Relations as part of their normal duties. These employees are employed under the provisions of the Government Management and Employment Act and the Public Sector Salaried Employees Interim Award at Administrative Services Officer (ASOs) classification levels ranging from ASO4 to ASO7 and Manager Administrative Services Level 3 (MAS3) depending on their skills and experience etc. The salary ranges are ASO4 (\$33 730-\$35 267 per annum), ASO5 (\$37 932-\$42 442 per annum), ASO6 (\$43 877-\$46 542 per annum), ASO7 (\$48 623-\$52 743 per annum) and MAS3 (\$57 920).

Details of legal costs incurred have been provided by the Attorney-General in a reply to a question by Mr Atkinson in Estimates Committee B. The 1995-96 budget allocation within the Crown Solicitor's Office to the Industrial Section in relation to external legal costs is \$280 000.00. No interstate solicitors or barristers are presently engaged on behalf of the Government. External legal costs incurred in proceedings in which the Government intervened was \$10 175.00 in relation to a log of claims served by the SDA on various independent supermarkets. Those costs were incurred in respect of the hearing of an appeal which was partially successful in that the Full Bench of the Australian Industrial Relations Commission found that a number of claims made by the Union were not capable of being the subject of an industrial dispute by reason of being far fetched; lacking in industrial reality; or not pertaining to the relationship of employer and employee; and that it is appropriate for the Commission at the dispute finding stage to sever those claims.

#### **CONSULTANCIES/CONTRACTS**

#### In reply to Mr CLARKE.

The Hon. G.A. INGERSON: The Department for Industrial Affairs has undertaken one consultancy since 1 July 1994.

The consultancy was to report on the issues associated with the Improvement Notices, Leigh Creek Coal Mine, South Australia. The report is dated 29/9/94.

Tenders were not called because of the urgency of the investigation, and the international reputation of the principal investigator.

Specifications were set out in the letter of engagement of Worksafe Australia (Dr Ted Emmett, Mr Alan Rogers, and Dr Stephen Rabone) by the Department to investigate and report on the issues. A report was provided in late September 1994 which contained no specific recommendations. The cost of this consultancy was \$25 652.

In answer to the question concerning contracts, please note that since 1 July 1994, the Department for Industrial Affairs has not entered into any contracts which were greater than \$100 000.

The WorkCover Corporation only uses consultants or contracts out when:

- there is a need for objective advice on key issues even if the skills may be available within the government;
- existing staff are fully occupied on current workloads and there is additional work needed as a matter of high urgency and priority; or
- the required skills, expertise or services are not available within WorkCover.

A list of the consultants and contracts which have been paid for in the period 1994-95 are provided below. There were no consultancies that exceeded a value of \$100 000, therefore no copies of reports are included.

General Consultancy

Purpose: Risk assessment for system development project (DeskTop). This involved the auditing of the DeskTop development process

Calling of tenders: No

Specification: A specification was prepared

Cost: \$11 000

Report: A report was prepared

Action: Implementation of DeskTop

Purpose: Review of magnetic resonance imaging

Calling of tenders: No

Specification: A specification was prepared

Cost: \$2 100

Report: A report was prepared

Action: Lead shielding was installed

Purpose: Customer satisfaction survey

Calling of tenders: No

Specification: A specification was not prepared

Cost: \$55 000

Report: A report was prepared

Action: Results were used in developing customer service strategies

Outsourcing consultancies

Purpose: External Auditors contributing to Claims Agents selection

Calling of tenders: No

Specification: A specification was not prepared

Cost: \$27 700

Report: A report was prepared

Action: Agents were selected Purpose: Government risk advisers contributing to Claims Agents selection Calling of tenders: No Specification: A specification was not prepared Cost: \$48 648.45 Report: A report was prepared Action: Agents were selected Purpose: External Auditor's involvement in financially assessing claims management applicants Calling of tenders: No Specification: A specification was not prepared Cost: \$2 000 Report: A report was prepared Action: Agents were selected Purpose: Advice and services regarding outsourcing, partnering and project management Calling of tenders: No Specification: A specification was not prepared Cost: \$21 400 Report: A report was prepared Action: Agents were selected and partnering is incorporated into the claims management agreement Purpose: Comparison of costs of administration using different delivery systems for workers compensation Calling of tenders: Yes Specification: A specification was prepared Cost: \$39 568 Report: A report was prepared Action: The outsourcing process was continued Purpose: Review of Agency Management in different jurisdictions Calling of tenders: No Specification: A specification was prepared Cost: \$33 000 Report: A report was prepared Action: Findings were used to develop outsourcing management structure Purpose: Advice on implementing quality systems Calling of tenders: No Specification: A specification was not prepared Cost: \$851.35 Report: A report was not prepared-services were provided Action: WorkCover is implementing quality Purpose: Advice on staff selection process Calling of tenders: No Specification: A specification was prepared Cost: \$6 300 Report: A report was prepared Action: A skillmatching and staff selection process was implemented Purpose: Advice on career development and training Calling of tenders: Yes Specification: A specification was prepared Cost: \$6 300 Report: A report was not prepared Action: Training and career development program was implemented Purpose: NSW Employer research Calling of tenders: No Specification: A specification was prepared Cost: \$11 000 Report: A report was prepared Action: Was used to gather information in preparation for an outsourced environment Purpose: Advice on Agent incentive fee structure Calling of tenders: No Specification: A letter was sent detailing the work required Cost: \$3 990 Report: A reply was sent-in the form of a letter Action: Assisted in developing the proposal for the Agent incentive fee structure Medical Peer Review Consultancy

A total of \$584 385 was spent on medical peer review consultancy in 1994-95. Thirteen medical specialists provided this service with an annual cost of between \$10 000 and \$77 000 per specialist.

Tenders were not called for this process. Business plans are developed and reviewed with each specialist on an annual basis. A specification was prepared Reports are prepared Investment advice Purpose: Investment advice Calling of tenders: No Specification: A specification was prepared Cost: \$40 020.33 Report: A report was prepared Action: Is incorporated into ongoing investment strategies Actuarial advice Purpose: June 1994 actuarial study Calling of tenders: No-a contract was signed in 1992 Specification: The contract includes a specification of services required Cost: \$88 855 Report: A report was prepared Action: The report was used in the 1993-94 financial results Purpose: December 1994 actuarial study Calling of tenders: No-a contract was signed in 1992 Specification: The contract includes a specification of services required Cost: \$27 825 Report: A report was prepared Action: The report was used to recommend the 1995-96 average levv rate Purpose: Actuarial analysis-the actuary provides services on a 'as needed' basis Calling of tenders: No-a contract was signed in 1992 Specification: No-individual requests are forwarded in a letter Cost: \$45 023 Report: Reports are prepared dependent on the services provided Action: Advice is used in formulating strategies and recommending actions to the Board Purpose: Actuarial evaluation of outstanding liabilities of exempt employers when they cease to be exempt Calling of tenders: No Specification: A letter specifying requirements was sent Cost: \$20 627 Report: A report was prepared Action: Determine the amount to be claimed from exempt employer Purpose: Actuarial assessment of exempt employer's assessment of outstanding liability Calling of tenders: No Specification: A letter specifying requirements was sent Cost: \$5 300 Report: A report was prepared Action: Determine the amount to be claimed from exempt employer Purpose: 1995-96 Levy rate report Calling of tenders: Yes Specification: A specification was prepared Cost: \$36 875 Report: A report was prepared Action: Assisted in setting the levy rates for 1995-96 Contracts over \$100 000 Purpose of contact: Cleaning contract Calling of tenders: Yes Specification: A specification was prepared Cost: \$162 656 per annum Supervision: The contract is supervised by the Administration Department. Cleaning inspections are conducted on a daily basis. Purpose of contact: Maintenance of the Tandem computer hardware Calling of tenders: Yes Specification: A specification was prepared Cost: \$450 000 per annum Supervision: The Information Systems Department supervises this contract

#### WORKCOVER CLAIMS

In reply to Mr CLARKE.

**The Hon. G.A. INGERSON:** By way of explanation, the list of 100 worst performing employers referred to by the honourable member was prepared by WorkCover after a review of increasing

claim numbers among registered employers. The Corporation identified 21 high risk industry sectors based on an increasing claim number trend when comparing claims experience in the six-month period ended 31 December 1994 to the same period in 1993. The 21 industry sectors were ranked in order of priority with the top eight being targeted by WorkCover through the high risk industry strategy. About 100 employers listed in the remaining 13 industry sectors were referred to the Department for Industrial Affairs and it is this list to which the honourable member is referring in his question.

It is important to understand that this list comprised small and medium employers who had a substantial percentage increase in claim numbers. In some cases, a percentage increase of, for example, 100 percent, could refer to an increase in actual claim numbers from two to four. The express purpose was to establish a trend based on percentage increases to identify employers who would benefit from advice and assistance on injury prevention. It is perhaps misleading to refer to this group of employers as "the worst performing", as in many cases the actual costs and numbers of claims are relatively low.

In relation to the cost to WorkCover of claims arising from these employers, I can provide the following information. For 1993-94, the latest year for which complete data is available, the total number of claims was 1 113 (representing 2.8 per cent of all claims). The cost to the WorkCover scheme to date is \$2.57 million (2.3 per cent of all costs).

WorkCover is actively pursuing programs which target employers from various categories, such as the Safety Achiever Bonus Scheme which concentrates on the top 400 employers, in terms of levy paid. These employers account for approximately 40 per cent of the scheme's claims. The remaining 60 per cent of claims are spread over approximately 67 000 employer locations. Like any organisation, WorkCover has limited resources and it is understandably focusing its activities in the areas which will give the greatest return.

Officers of WorkCover Corporation who encounter breaches of a serious nature can immediately make recommendations to the employer and refer their concerns to DIA. An Inspector may attend the workplace, give directions and/or advice, and in more severe cases, evidence may be taken with a view to DIA initiating legal action under the Occupational Health, Safety and Welfare Act, 1986. As part of the high risk industry strategy, DIA conduct compliance audits of workplaces referred by WorkCover and may take similar action to that mentioned above, should the situation warrant it.

At this stage, DIA has not begun prosecution proceedings against any of the identified employers.

#### APPOINTMENT OF NICHOLAS WILSON

#### In reply to Mr CLARKE.

The Hon. G.A. INGERSON: The private consulting firm, Speakman Stillwell, undertook the executive search function in relation to this new executive position. The final selection was made by a selection panel which included the Commissioner for Public Employment and senior officers of the Department for Industrial Affairs.

The position which Mr Wilson occupies as head of a Division of the Department for Industrial Affairs is an executive level position, and as such he is a member of the departmental executive group.

The salary and conditions package agreed for Mr Wilson was negotiated by the Commissioner for Public Employment who agreed that Mr Wilson should receive a salary of \$85 000 per annum (applicable to an EL2 level position) plus an allowance of 18.5 per cent of salary because of the non-tenured nature of the position. The allowance of 18.5 per cent is in the generally accepted range of up to 20 per cent for the loss of tenure for positions of this type throughout the public sector.

As is the case with other executive positions at this level, Mr Wilson is entitled to a fully maintained vehicle with private registration plates, which is available to him for official and personal use with some restrictions during holiday periods.

Mr Wilson is a contributor to the South Australian Superannuation Scheme, contributing 9 per cent of his salary.

#### EMPLOYEES, SALARIES, REMUNERATION PACKAGES—INDUSTRIAL POLICY UNIT

#### In reply to Mr CLARKE.

The Hon. G.A. INGERSON: Detailed below is a breakdown of

the Industrial Policy Unit's budget for the 1995-96 financial year. This includes budgeted figures for estimated expenditure on employees, salaries and goods and services.

employees,	salaries and goods				
		\$,000	\$,000	\$,000	\$,000
Name	Classification/	Salaries	Payroll/	Super	Total
	Position		Tax		
R. Ewens	ASO6, Senior				
	Project Officer	48	3	7	
K. Foster	A/ASO3, A/Award	ls			
	Advisory Officer	28	2	2	
A. Hunter	ASO4, Project				
	Officer	36	2	2	
G. Jolly	A/ASO5, A/Senio		_	_	
orvony	Project Officer	41	3	9	
M. Jones	ASO5, Senior		5		
MI. JOINES	Project Officer	41	3	3	
H. Meakins			23	2	2
	ASO2, Secretary	27	23	4	2
	EL2, Director	85	2 5	8	
IN. WHSON	EL2, Difector	329	22	37	
II: als an Dust	/Orrantina Duariai				
Higher Dut	y/Overtime Provisi		1	1	
		337	23	38	200
					398
	tion Expenses:	<b>*- .</b>			
	Operating (Includes				
	of motor vehicle fo		n)	45	
	on of Enterprise Ba	rgaining			
	ire/Pamphlets			40	
Newsle				40	
	gs Program, Venue	Hire, Trav	vel		
& Adve	ertising			37	
<ul> <li>Training</li> </ul>	& Research				
Case St	udies			20	
Trainin	g Materials			20	
Compu	ter Database			20	
	Project (Part Fundir	ng only)		20	
	5	0 ,			242
Grants:					
<ul> <li>Project y</li> </ul>	work by SA				
	ers Chamber			75	
	work by other group	08		25	
110,000	giouj				100
Accommod	ation & Services				72
Overall To					\$812
	nai				φ012

#### OCCUPATIONAL HEALTH & SAFETY—WORKERS COMPENSATION CLAIMS

# In reply to Mr CLARKE.

**The Hon. G.A. INGERSON:** The following information requested is based upon full year results for 1994-95 which were not available at the time of the Estimates Committee hearing.

The number of new workers compensation claims lodged in 1994-95 for agencies coordinated by the Government Workers Rehabilitation and Compensation Office was 4 488 compared with an adjusted figure of 6 061 for 1993-94. The attached Table 1 sets out the comparative results of each of these agencies. Statistics for Statutory Authorities for 1994-95 have not yet been collated by the Department for Industrial Affairs.

Table 2 shows a breakdown by mechanism (or cause) of the claims received in 1993-94 and 1994-95. Table 3 gives details by department of stress claims lodged in each of the two years.

Preliminary analysis of the factors behind the significant reduction in claims indicates:-

- the number of employees in the agencies covered has fallen by 5 per cent (final figures not yet available)
- legislative change to restrict journey and recess accidents is estimated to have contributed 7 per cent to the fall in claims numbers
- the effect of minor legislative changes to the psychological injury (stress) provisions is not believed to have been a significant factor in the 26 per cent reduction experienced in such claims. Rather, it is considered that the preventative programs, promoted by the Department for Industrial Affairs, have been highly successful in achieving the result.

Further detailed statistics on workers compensation claims will be published in the Annual Report of the Department for Industrial Affairs which will be tabled in the next Parliamentary Session.

Department	1993-94	1994-95	Variation	Percentage Change over/under
Off Budget				
E&WS	602	403	(199)	(33.1)
Transport	484	342	(142)	(29.3)
Ports Corporation	115	55	(60)	(52.2)
State Services	163	169	6	3.7
SACON	332	168	(164)	(49.4)
Total Off Budget	1,696	1,137	(559)	(33.0)
Large Departments				
Arts and Cultural Development	55	32	(23)	(41.8)
Attorney-General's	62	23	(39)	(62.9)
Correctional Services	360	275	(85)	(23.6)
Courts Authority	62	46	(16)	(25.8)
DECS—Education	1,683	1,355	(328)	(19.5)
DECS—CSO	144	129	(15)	(10.4)
DETAFE	352	265	(87)	(24.7)
Environment and Natural Resources	152	143	(9)	(5.9)
FACS	213	130	(83)	(39.0)
Mines and Energy	29	16	(13)	(44.8)
PISA	313	131	(182)	(58.1)
Police	754	660	(94)	(12.5)
Total Large Departments	4,179	3,205	(974)	(23.3)
Small Departments				
Adelaide Convention Centre	23	19	(4)	(17.4)
Economic Development Board	2	8	6	300.0
Housing and Urban Development	27	18	(9)	(33.3)
Industrial Affairs	30	15	(15)	(50.0)
Recreation and Sport	2	18	16	800.0
SARDI	37	23	(14)	(37.8)
State Emergency Services	20	17	(3)	(15.0)
Treasury and Finance	13	5	(8)	(61.5)
All Others	32	23	(9)	(28.1)
Total Small Departments	186	146	(40)	(21.5)
Total All Departments	6,061	4,488	(1,573)	(26.0)

 TABLE 1

 New Workers Compensation Claims lodged comparison between 1993-94 and 1994-95

 TABLE 2

 New Workers Compensation claims by mechanism (cause of injury)

	New Claims during Financial Year			
Cause	Number of New Claims 1993-94	Number of New Claims 1994-95	Variation Over (Under)	Percentage Change
Falls, trips and stumbles of a person	975	798	(177)	(18.2)
Hitting objects with part of body	541	455	(86)	(15.9)
Body stressing	1,776	1,412	(364)	(20.5)
Being hit by moving objects	1,043	781	(262)	(25.1)
Exposure to sound and pressure	415	249	(166)	(40.0)
Exposure to heat/radiation/electricity	84	53	(31)	(36.9)
Contacty with chemicals/other substances	192	116	(76)	(39.6)
Contact with biological factors	65	39	(26)	(40.0)
Exposure to mentally stressing situations	493	366	(127)	(25.8)
Vehicle accident	319	106	(213)	(66.8)
Other/unspecified causes	158	113	(45)	(28.5)
Total	6,061	4,488	(1,573)	(26.0)

TABLE 3 New Psychological Injury Claims lodged Comparison between 1993-94 and 1994-95

•			Variation	Percentage
Department 1	993-94	1994-95	Over	Change
-			(Under)	-
Education	241	200	(41)	(17.0)
Correctional Services	54	37	(17)	(31.5)
DETAFE	29	28	(1)	(3.5)
Police	32	25	(7)	(21.9)
FACS	38	23	(15)	(39.5)
Road Transport	24	13	(11)	(45.8)
E&WS	12	8	(4)	(33.3)
DENR	6	6	-	-
State Services	4	5	1	25.0
Children's Services	7	5	(2)	(28.6)
Primary Industry	10	3	(7)	(70.0)
All Others	36	13	(23)	(63.90
Total All Department	s 493	366	(127)	(25.8)

# **Minister for Health**

#### HEALTH AND DISABILITY SERVICES

#### In reply to Ms STEVENS.

**The Hon. M.H. ARMITAGE:** The Metropolitan Health Services Division (South Australian Health Commission) has carriage of the overview of services, including community services for people with a psychiatric illness. As a result no new unit will be funded for this role.

# In reply to Ms STEVENS.

The Hon. M.H. ARMITAGE: Public mental health and psychiatric services are the responsibility of the Metropolitan and Country Health Service Divisions of the SA Health Commission which fund a range of mental health units and community-based teams throughout metropolitan Adelaide and country South Australia.

Mental health and psychiatric services are provided by the SA Mental Health Service, the major provider of specialist services for adults, and the two Child and Adolescent Mental Health Services (CAMHS) in the north and south. In addition, several metropolitan public general hospitals provide inpatient treatment psychiatric services and many people with mental health problems are admitted to country public hospitals.

A new position of Director, Mental Health Realignment, has been created to provide a single point of contact on mental health policy, planning and funding arrangements and to provide a focus on the strategic, statewide integration of mental health services and facilities. SAMHS will report directly to the SA Health Commission through the Director. A specific area of consideration of this new position will be the cooperation between SAMHS and the Disability Services Office. for the provision of services to people with psychiatric disability.

## In reply to Ms STEVENS.

The Hon. M.H. ARMITAGE: In response to recommendations of the Disability Services Implementation Steering Committee, the Disability Advisory Council was established in October 1994 to provide direct advice to both the State Minister for Health and the Commonwealth Minister for Human Services and Health in accordance with the Commonwealth State Disability Agreement.

In reply to Ms STEVENS.

The Hon. M.H. ARMITAGE: It is usual practice in both the State and Federal arenas for Ministerial advisory bodies to be provided with secretariat support by the appropriate government department—in this case the Disability Services Office. For example, at the Federal level, the Australian Disability Consultative Council is provided with secretariat support by the Commonwealth Office of Disability and in South Australia the Home and Community Care (HACC) Ministerial Advisory Committee is supported by the State HACC Unit within the Department of Family and Community Services.

In reply to Ms STEVENS.

The Hon. M.H. ARMITAGE: State and Commonwealth antidiscrimination legislation makes it unlawful to discriminate against a person on the grounds of their disability. The Commonwealth Disability Discrimination Act (1992) (DDA) provides for complaints to the Human Rights and Equal Opportunity Commission (HREOC) and enforceable remedies including, where necessary the Federal Court.

The DDA allows for the optional preparation of 'action plans' which outline strategies to overcome discriminatory practices over time. These action plans can be lodged with HREOC. If lodged, an adequate plan and progress in its implementation is likely to mitigate the effects of discrimination complaints related to the same issue.

The Federal anti-discrimination legislation has implications for all government agencies in relation to legislation, program management and policy development to ensure that discrimination does not take place.

In response to the DDA the SA Health Commission is developing a Disability Policy for the health system which will promote equal opportunity objectives in programs and functions.

The SA Health Commission is taking action to address these areas by formulating an action plan for access to health services and the development of a policy that addresses health promotion issues for people with disabilities. This policy will provide a framework for both mainstream and specialist health services to ensure the appropriateness of service provision for this group.

Each agency is required to consider whether it will seek to prepare an Action Plan and lodge it with the Federal Human Rights and Equal Opportunity Commission. This question would therefore need to be asked of each agency. As a result of informal communication with the inquiry section of HREOC it has been ascertained that to date one only agency across the nation (a Commonwealth Department) has lodged an Action Plan.

#### In reply to Ms STEVENS.

The Hon. M.H. ARMITAGE: A specified amount of funding has not be set aside for consultation on the policy and Action Plan. Resources for consultation with the community is usually included in the budget of the SA Health Commission Division responsible for developing the policy.

In reply to Ms STEVENS.

The Hon. M.H. ARMITAGE: The policy development process will be overseen by a steering committee with broad representation from the health system, including consumers and carers representatives. The process will involve a broad and extensive consultation process with consumers as well as the health and disability service sectors.

#### In reply to Ms STEVENS.

**The Hon. M.H. ARMITAGE:** Any budget allocation to be made in relation to the Action Plan is contingent on what is contained in that Plan and the extent to which that Plan is endorsed by the SA Health Commission. Accordingly, a budget allocation cannot be foreshadowed.

#### In reply to Ms STEVENS.

**The Hon. M.H. ARMITAGE:** The (Mental Health) Realignment Report provided a plan for staffing levels for community teams which would achieve an increase of 50 per cent (125 positions) by 1997-1998. Targets for 1994-95 of an increase of 56 positions have been exceeded and it is expected than an acceleration of the devolution process will provide the opportunity to further advance staffing levels.

#### In reply to Ms STEVENS.

The Hon. M.H. ARMITAGE: Mr George Beltchev has been appointed as Director, Mental Health Realignment, specifically to facilitate the completion of appropriate administrative arrangements as mental health services become more closely aligned with general health structures. In line with National Mental Health Policy, area mental health services are pursuing administrative and service linkages which enable them to be an integral part of local health organisational structures.

#### In reply to Ms STEVENS.

**The Hon. M.H. ARMITAGE:** Public mental health services are appropriately focussed towards the most seriously mentally ill, taking into account the nature of the disorder and its impact on a person's functioning.

People with chronic mental illness require intensive, specialised mental health services, often throughout their life. Those with less severe disorders receive care from a wide range of health and welfare agencies, including general practitioners who see a significant proportion of people with mental illness. Specialised mental health services are continuing to develop consultation, liaison and support linkages with these agencies.

In reply to Ms STEVENS.

The Hon. M.H. ARMITAGE: Staffing levels of community teams are on target. Waiting lists for case management services have been almost eliminated and although demand for services and new registrations remain at high levels, clients in most situations have access to the services they require. Access to specialised services in some country areas is limited although 15 new positions were created in 1994-95 and tele-psychiatry services are being expanded.

#### In reply to Ms STEVENS.

The Hon. M.H. ARMITAGE: As access to services improves, demand is expected to increase. However, with the projected levels of community mental health staffing this State will have one of the highest levels of community service provision per capita. In addition, strategies are being implemented to increase training, support and supervision for the health and welfare sectors to assist them in meeting the needs of people with mental illness.

# In reply to Ms STEVENS.

The Hon. M.H. ARMITAGE: SAMHS has made major workforce adjustments in order to provide additional community positions and to provide for additional recurrent costs to facilities, including rent and energy. In addition, SAMHS has acquitted its 1994-1995 loan repayment and been required to absorb additional salary and drug costs.

Savings in consolidating support staff for activities such as cleaning, catering, stores, pharmacy, client records for reformed inpatient services coupled with improved building, maintenance and engineering services will be approximately \$2 million.

#### In reply to Ms STEVENS.

The Hon. M.H. ARMITAGE: SAMHS has agreed to repay the debt from 1993-94 equally over a three year period. The first instalment has already been paid and the second will also be acquitted by way of an 'up front' adjustment to the 1995-1996 allocation.

#### In reply to Ms STEVENS.

The Hon. M.H. ARMITAGE: The final instalment will be acquitted through appropriate budget adjustments. In reply to **Ms STEVENS.** 

The Hon. M.H. ARMITAGE: It is expected that the work of the Committee will continue. There will be an ongoing need for advice to be provided to the SA Health Commission in relation to priorities for funding in the non-government sector.

In reply to Ms STEVENS.

The Hon. M.H. ARMITAGE: Current expenditure approved for the Areas Project is \$18.450 million.

The estimated revenue from land sales is \$17.463 million. In reply to Ms STEVENS.

The Hon. M.H. ARMITAGE: Currently, there is an extended hours team operating seven days a week until 10.30 pm in the northern metropolitan area and during office hours in the eastern area. It is a high priority to establish teams in other areas. In the interim, casualty at Glenside provides 24 hour advice and assessment services

People from country areas requiring admission are referred to the appropriate hospital inpatient unit for their geographic area. However, some admissions have not been required as a result of consultation with Glenside Casualty using the tele-psychiatry services. Tele-psychiatry links currently exist with Berri, Whyalla and Mount Gambier. Proposed expansion covers Port Lincoln (recently established) and Ceduna (within the next two months). Sixteen additional links are available through Technical and Further Education Offices and are used in areas where the SA Health Commission does not have equipment installed.

# In reply to Ms STEVENS.

The Hon. M.H. ARMITAGE: All contacts with extended hours services, casualty services and tele-psychiatry are being recorded. In reply to Ms STEVENS.

The Hon. M.H. ARMITAGE: Ambulance transport of detained patients cost SAMHS \$77 537 representing 140 occasions. It should be noted that accounts beyond February 1995 have not yet been presented

Central Office Budget: The increase of \$4.5 million (or 27.4 per cent 1994-95 projected outcome (viz. from \$16.8 million to \$21.4 million as shown in the supplementary budget paper page 7) was associated with a number of budget adjustments made after the initial budget was established for 1994-95, rather than unexpected additional expenditure. Some variations made were as follows:

additional Commonwealth funding, including costs related to transfer of the Repatriation General Hospital, received for projects/programs administered by Central Offices

The reduction in 1995-96 budget payments of \$2.2 million (from \$21.4 million in 1994-95 to \$19.2 million in 1995-96) is due, as explained to the Committee, to the 1994-95 outcome being inflated by \$2 million because of carryover items from the previous financial year.

		Andr G2	Icd-9-CM	Top 20 procedures where the rate per 100 000 south australian population exceeds the national rate per 100 000 population	SA/NAT
1	*		695	Aspiration curettage of uterus	278.07 per cent
2	*		870	Soft tissue X-ray of face, head and neck	257.14 per cent
3	*		990	Transfusion of blood and blood components	244.90 per cent
4		413, 414, 422	802	Arthroscopy	212.28 per cent
5		324, 325, 329	451	Diagnostic procedures on small intestine	186.51 per cent
6	*		399	Other operations on vessels	183.97 per cent
7		120, 124	200	Myringotomy	180.26 per cent
8	*		992	Injection or infusion of other therapeutic or prophylactic sub- stance	168.40 per cent
9		254	884	Arteriography using contrast material	165.31 per cent
10		128	231	Surgical r/o tooth2	154.67 per cent
11	*		865	Suture of skin and subcutaneous tissue	146.30 per cent
12		121, 122	283	Tonsillectomy with adenoidectomy	143.14 per cent
13	*		542	Diagnostic procedures of abdominal region	140.74 per cent
14	*		815	Joint replacement of lower extremity	138.46 per cent
15	*		662	Bilateral endoscopic destruction or occlusion of fallopian tubes	137.93 per cent
16		610, 611	640	Circumcision	135.19 per cent
17		250	372	Diagnostic procedure on heart & pericardium	127.45 per cent
18	*		573	Diagnostic procedures on bladder	126.90 per cent
19	*		862	Excision or destruction of lesion or tissue of skin and subcuta- neous tissue	125.64 per cent
20	*		332	Diagnostic procedre on lung or bronchus	125.33 per cent
	*			Excluded from final rationing proposal	

#### **TOP 20 HOSPITAL PROCEDURES**